# A Statement of Accounts For the Six Months Ended September 30, 2015 1st Half Fiscal Year 2015 (1H-FY2015)

# SANYO CHEMICAL INDUSTRIES, LTD. Takao Ando, President

http://:www.sanyo-chemical.co.jp/ Code: 4471





#### <Notice>

Yen amounts described in this presentation material are rounded down. Ratios described in this presentation material are rounded off.

#### < Cautionary Statement with Respect to Forward-Looking Statement>

This presentation material contains projections based on the assumptions, forward-looking statements and plans about the future of SANYO CHEMICAL INDUSTRIES, LTD. as of Nov. 12, 2015. Actual performance results may vary significantly due to a variety of factors affecting the sphere of business that include but are not limited to: the world economy, competitive position, and fluctuations in the exchange rate, raw material costs, and others.

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# Corporate Data

Date of Establishment: November 1, 1949

Head Office: Higashiyama-ku, Kyoto

Capital: ¥13,051 million

Domestic Sales & Marketing Offices:

Tokyo, Osaka, Nagoya, Hiroshima, Fukuoka, Toyama

**Domestic Factories:** 

Nagoya, Kinuura, Kashima, Kyoto, Kawasaki (San Chemical)

**Consolidated Number of Employees:** 

1,974 (as of Sept. 30, 2015)

Line of Business:

Manufacture & sales of approx. 3,000 types of performance chemicals



### Sanyo Chemical Group

Domestic

Subsidiaries &

- SDP Global Co., Ltd.
- **Affiliates**
- SAN NOPCO LIMITED
- San Chemical Co., Ltd. (5 companies)
- San-Apro Ltd.

OSan-Petrochemicals Co., Ltd.

**Overseas** Subsidiaries & **Affiliates** 

(8 companies)

- Consolidated Subsidiaries (12 companies)
- **OSubsidiaries and Affiliates** Accounted for by Equity Method (5 companies)

SANYO CHEMICAL INDUSTRIES, LTD.

Logistics

& Service

ONagoya Sanyo Warehouse Co., Ltd. **Affiliates** 

OShiohama Chemicals Warehouse Co., Ltd.

OSanliving Ltd.

(4 companies)

Other Subsidiaries and Affiliates

Sanyo Transport Co., Ltd.

SDP GLOBAL (MALAYSIA) SDN.BHD.

Sanyo Kasei Korea, Ltd.

SANYO KASEI (TAIWAN) LTD.

SAN NOPCO (SHANGHAI) TRADING Co., Ltd.

SAN NOPCO (KOREA) LIMITED

DAXIANG INTERNATIONAL TRADING (SHANGHAI) Co., Ltd.

Sanyo Kasei (Nantong) Co., Ltd. (China)

San-Dia Polymers (Nantong) Co., Ltd. (China)

Sanyo Chemical (Shanghai) Trading Co., Ltd. (China)

Sanyo Kasei (Thailand) Ltd.



- SANAM Corp.
- Sanyo Chemical & Resins, LLC
- Sanyo Chemical Texas Industries, LLC

OSunrise Chemical LLC



### **Domestic Production Bases**



Kyoto Factory, Head Office and Research Laboratory (Higashiyama-ku, Kyoto) Area: approx. 26,000 m<sup>2</sup>



Kashima Factory (Kamisu, Ibaraki) Area: approx. 130,000 m<sup>2</sup>



Nagoya Factory (Tokai, Aichi) Area: approx. 100,000 m<sup>2</sup>



Kinuura Factory (Handa, Aichi) Area: approx. 140,000 m<sup>2</sup>

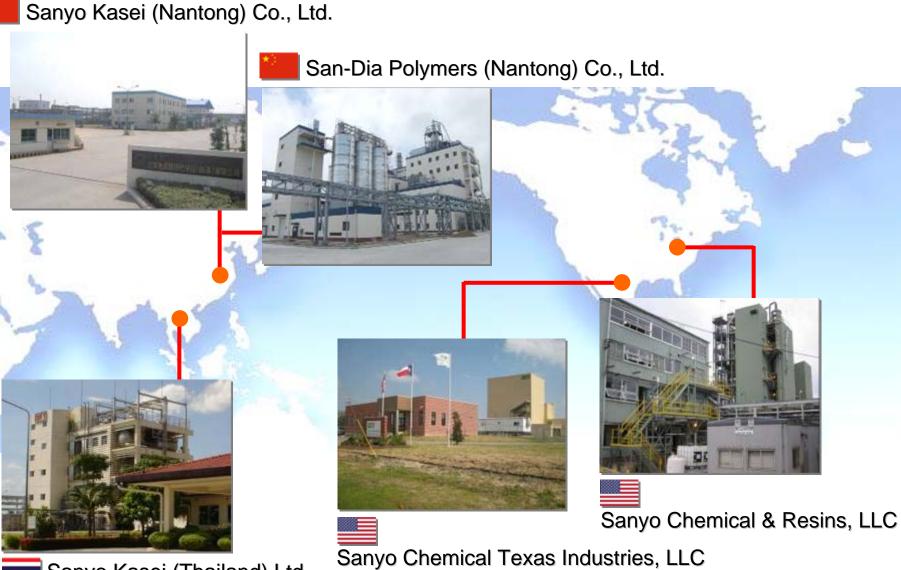


San Chemical Co., Ltd. Kawasaki Factory (Kawasaki, Kanagawa) Area: approx. 11,000 m<sup>2</sup>



### **Overseas Production Bases**

Sanyo Kasei (Thailand) Ltd.





### **Overseas Sales Office**



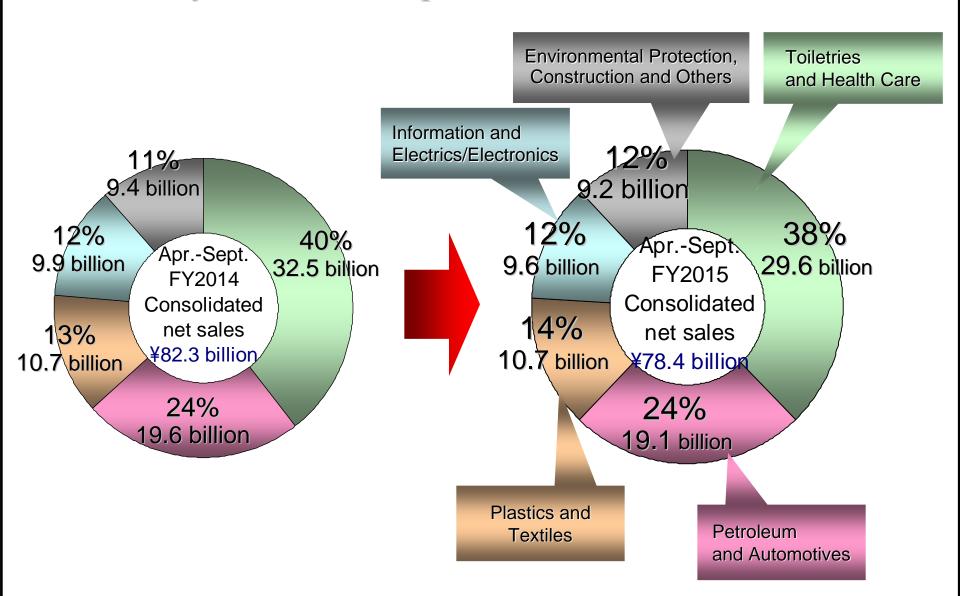


# Principal Products by Product Group

Class.	Sub- Category	Principal Products					
Toiletries Toiletries		urfactants for Detergents, Surfactants for Hair Care Products, gents for Papermaking					
and Health Care	Health Care	Superabsorbent Polymers (SAPs), Base Materials for Pharmaceuticals, Germicides/Disinfectants, Surgical Hemostatic Agent, EIA Diagnostic Reagents, Potting Resins for Artificial Kidneys					
Petroleum and Automotives		Thermoplastic Polyurethane Beads for the Interior Parts of Automobiles (TUBs), Raw Materials for Polyurethane Foams (PPG), Lubricating Oil Additives, Additives for Fuel Oils, Water-Soluble Cutting Fluids, Halogen-Free Cleaning Agents, Base Materials for Synthetic Lubricants, Paste Resins for Design Models, Resins for Automobile Paints					
Plastics and Textiles  Textiles		Permanent Antistatic Agents, Pigment Dispersants, Resin Modifiers, Base Materials for Polyurethane Elastomers, Paint Resins, Chemical Boards for Models					
		Agents for Textile Manufacturing, Chemicals for Carbon Fibers, Agents for Fiberglass, Polyurethane Resins for Synthetic Leather					
Information Information		Polyester Beads (PEBs) Used as a Core Component of Polymerization Toners, Toner Resins					
/Electronics /Electronics /Electronics		Electrolytes for Aluminum Electrolytic Capacitors, Electrolytes for Electric Double- Layer Capacitors, Adhesive for Electronic Parts, Agents for Use in Electronic Parts Manufacturing, UV/EB Curing Resins					
Environmental Protection, Construction and Others		Polymer Flocculants for Wastewater Treatment, Cationic Monomer PPG for Furniture and Heat Insulating Materials, Slurry Agents, Reactive Hot-Melt Adhesives, Raw materials for Building Sealants, Cement Agents					



# Net Sales by Product Group





### Results of Operations for 1H in FY2015

Concolidated

Operating income

Ordinary income

Net income

(Billions of yen)

Year on Year Change

1.41

1.63

1.26

Consolidated	<b> </b>		r		
	FY2014	FY2015	Amount	Ratio (%)	
Net sales	82.31	78.43	(3.88)	(5)	
Operating income	3.40	6.01	2.61	77	
Ordinary income	3.83	6.52	2.69	70	
Profit attributable to owners of parent	2.27	3.59	1.32	58	
Comprehensive income	2.46	2.32	(0.14)	(6)	
			-	(Billions of yen)	
Non concelidated	Apr	Sept.	Year on Year Change		
Non-consolidated	FY2014	FY2015	Amount	Ratio (%)	
Net sales	51.58	49.67	(1.90)	(4)	

2.72

4.02

2.99

1.30

2.38

1.73

Apr.-Sept.

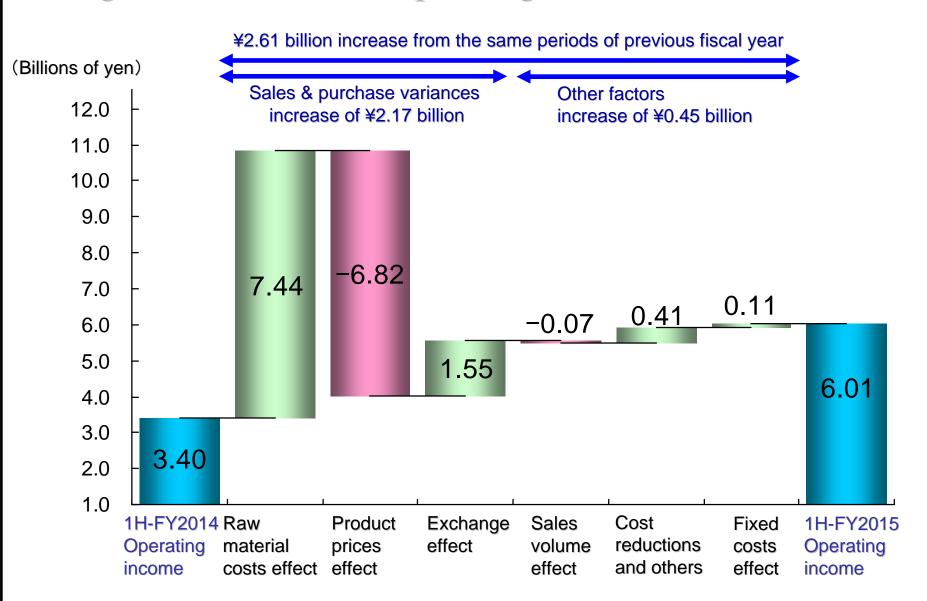
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68

73



# Change in Consolidated Operating Income





# Change in Consolidated Net Income

	AprS	Sept.	Year on Year
	FY2014	FY2015	Change
Operating income	3.40	6.01	2.61
Equity in losses or earnings of unconsolidated subsidiaries and affiliates	0.33	0.16	(0.16)
Gain or loss on foreign exchange	0.07	0.06	(0.01)
Other non-operating profit and loss	0.01	0.27	0.25
Ordinary income	3.83	6.52	2.69
Gain and Loss on disposal/sales of property, plant and equipment	(0.32)	(0.33)	0.00
Other extraordinary income or loss	0.01	0.00	0.01
Income before income taxes and minority interests	3.52	6.20	2.68
Income taxes, etc.	(0.94)	(2.26)	(1.31)
Profit attributable to non-controlling interests	(0.29)	(0.34)	(0.04)
Profit attributable to owners of parent	2.27	3.59	1.32



### **Consolidated Balance Sheet**

	Mar. 31 2015	Sept. 30 2015	Changed amount	Main Change Factor*
Current assets	84.5	80.8	(3.6)	Cash and deposits: 1.8, Notes and accounts receivable-trade: (3.4), Inventories: (2.1)
Fixed assets	96.5	94.6	(1.8)	Property, plant and equipment: 0.7 Investment securities: (2.9)
Assets	181.0	175.5	(5.5)	
Current liabilities	52.2	46.3	(5.9)	Notes and accounts payable-trade: (1.3), Short-term debt: (3.9)
Long-term liabilities	11.0	10.2	40 0	Long-term debt: (0.4), Deferred tax liabilities: (0.2)
Liabilities	63.3	56.5	(6.8)	
Shareholder's equity	94.5	97.2	2.7	Profit (2Q): 3.5, Cash dividends paid: (0.8)
Other comprehensive income	17.3	15.6	(1.7)	Unrealized gains on other securities: (2.0)
Non-controlling interests	5.8	6.1	0.2	
Net assets	117.6	118.9	1.3	
Total Liabilities and net assets	181.0	175.5	(5.5)	

<sup>\*</sup> Each figure indicates the changed amount.



### **Consolidated Cash Flows**

	F		Changed amount	Main Change Factor*
Operating activities	5.7	12.8	7.1	
Income before income taxes and minority interests	3.5	6.2	2.6	
Depreciation and amortization	4.6	4.3	(0.2)	
Equity in earning of unconsolidated subsidiaries and affiliates	(0.3)	(0.1)	0.1	
(Increase) decrease in operating capital	0.3	4.3	3.9	
Income taxes	(1.3)	(1.0)	0.3	
Others	(0.9)	(0.7)	0.2	
Investing activities	(3.7)	(5.7)	(1.9)	
Free cash flows	2.0	7.1	5.1	
Financing activities	(1.2)	(5.3)	(4.0)	(1H in FY2015) Loans, Repayment: (4.2)
Effect of exchange rate changes on cash and cash equivalents	(0.3)	0.0	0.3	
Increase (decrease) in cash and cash equivalents	0.4	1.8	1.4	
Cash and cash equivalents at beginning of period	15.4	16.0	0.5	
Cash and cash equivalents at end of period	15.9	17.9	2.0	

<sup>\*</sup> Each figure indicates the changed amount.



Forecast for FY2015 and Progress in 1H-FY2015 to Forecast (Billions of ven)

(Billions of yen)								
Consolidated	FY2015 An	nual	AprSept. FY2015			FY2014 Annual		
Consolidated	Forecast	*	Result	Progress to Forecast(%)		Result		
Net sales	158.0	00	78.43	 	50	167.04		
Operating income	12.0	00	6.01	 	50	8.94		
Ordinary income	13.0	00	6.52	 	50	10.27		
Profit attributable to owners of parent	7.50		3.59		48			
Non-consolidated	FY2015 Annual		AprSept. FY2015			FY2014 Annual		
Non-consolidated	Forecast*		Result	Progress to Forecast(%)		Result		
Net sales	98.0	00	49.67	51		105.60		
Operating income	5.5	50	2.72	50		3.82		
Ordinary income	8.0	00	4.02	50		5.96		
Net income	6.0	6.00 2.9		50		4.36		
		Pre	econdition**	1H-FY2015	2H-FY2	015(Forecast)		
Price of Domestically Produced Naphtha (¥1,000/kl)			50.0	47.9		40.0		
Exchange rate(¥/\$)			118.0	121.9 120.0		120.0		

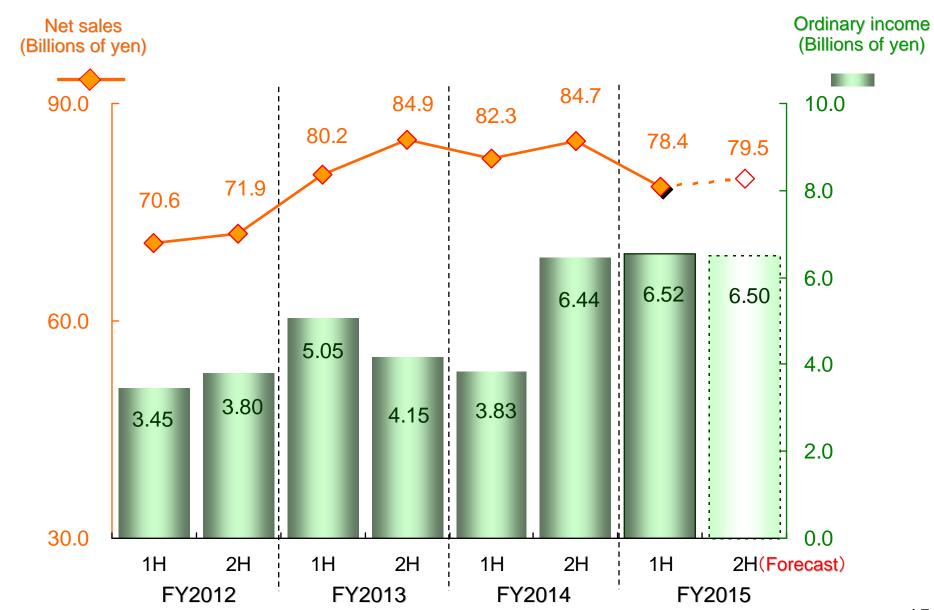
<sup>\*</sup> Forecasts announced on Oct. 30, 2015

<sup>118.0 121.9 120.0

\*\*</sup> Each figure indicates at the beginning of the period

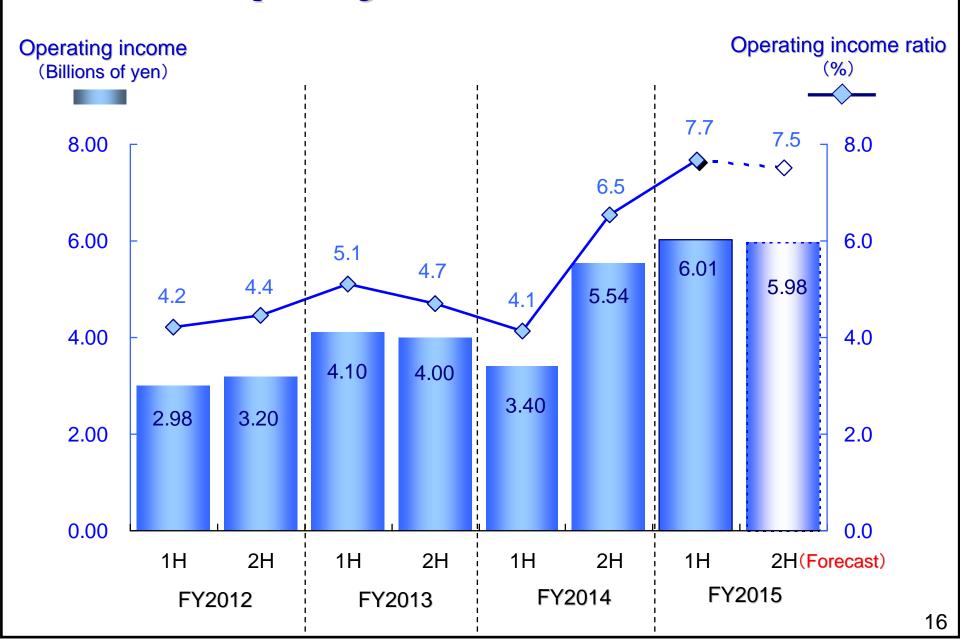


#### Consolidated Business Result Trend





# Consolidated Operating Income Trend





# Results of Operations by Product Group for 1H in FY2015

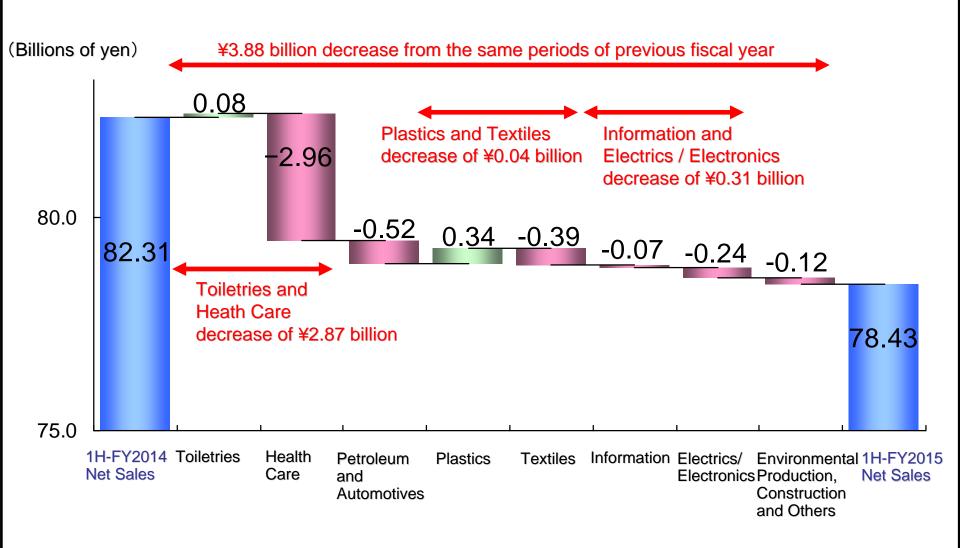
(Billions of yen)

		Net Sales			Operating Income		
	Product Group	AprSept.	AprSept.	Changed	AprSept.	AprSept.	Changed
		FY2014	FY2015	Amount	FY2014	FY2015	Amount
Toilet	ries and Health Care	32.51	29.63	(2.87)	1.52	2.40	0.87
	Toiletries	6.35	6.43	0.08			
	Health Care	26.16	23.19	(2.96)			
Petro	leum and Automotives	19.68	19.16	(0.52)	0.39	0.92	0.52
Plasti	ics and Textiles	10.75	10.71	(0.04)	1.16	1.56	0.40
	Plastics	6.94	7.29	0.34			
	Textiles	3.80	3.41	(0.39)			
	nation Electrics/Electronics	9.93	9.62	(0.31)	0.23	0.70	0.46
	Information	6.71	6.64	(0.07)			
	Electrics/Electronics	3.22	2.97	(0.24)			
	onmental Protection, truction and Others	9.42	9.29	(0.12)	80.0	0.42	0.33
	Total	82.31	78.43	(3.88)	3.40	6.01	2.61

Note: From the first three months of the current fiscal year, in order to evaluate segment performances more appropriately, cost allocation rules were changed. Operating income of each segment in the 2Q of previous fiscal year was reclassified based on the changed cost allocation rules, and compared with current one.

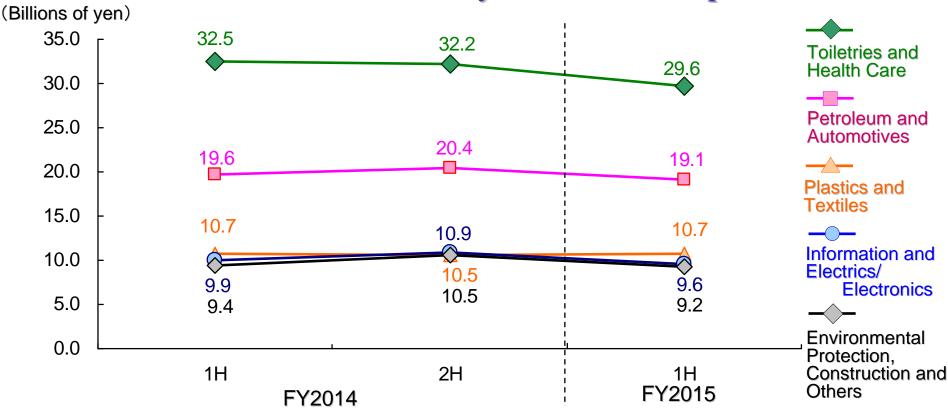


# Change in Consolidated Net Sales by Product Group





# Consolidated Net Sales Trend by Product Group



The main change factor of Results in 1H-FY2015 (year on year change)

Toiletries and Health Care: Sales decreased because of appropriate sales price to respond to a fall in raw materials costs, though demand for superabsorbent polymers remained steadily.

Petroleum and Automotives

: Sales decreased due to decrease of domestic automobile production and appropriate sales price to respond to a fall in raw materials costs.

Plastics and Textiles

: Sales increased because of sales expansion of permanent antistatic agents and brisk sales increases of surfactants used in the rubber, plastic etc manufacturing process despite weakening demand for fiber agents due to stagnant Chinese market.

Information and Electrics / Electronics

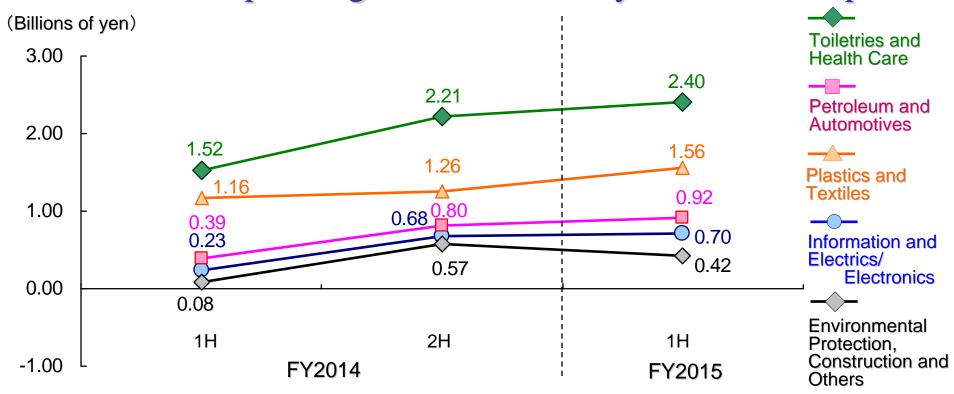
: Sales decreased because demand for flat panel display (FPD) resins and pressure-sensitive adhesives using for electronic components decreased.

Environmental Protection, Construction and Others

: Sales decreased due to a fall in the domestic market prices of raw materials of building sealants, despite brisk sales increase of cationic monomer and raw materials of polyurethane foams used in furniture and heat insulating materials.



### Consolidated Operating Income Trend by Product Group



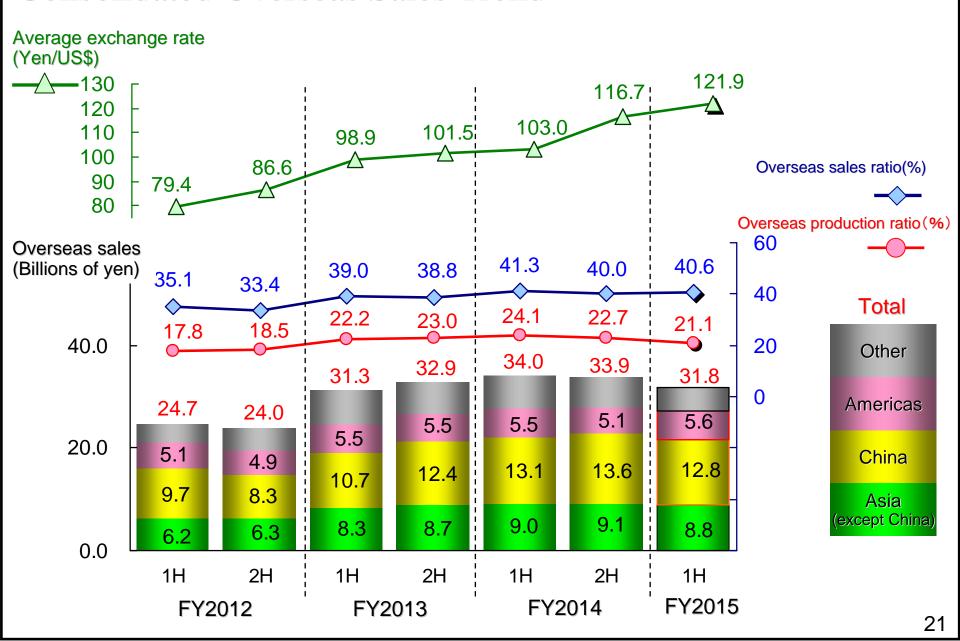
Note: From the first three months of the current fiscal year, in order to evaluate segment performances more appropriately, cost allocation rules were changed. Operating income of each segment in the each period of previous fiscal year was reclassified based on the changed cost allocation rules, and compared with current one.

The main change factor of Results in 1H-FY2015 (year on year change)

In all segments, profits increased because of a fall in raw material costs and depreciation of the yen,.



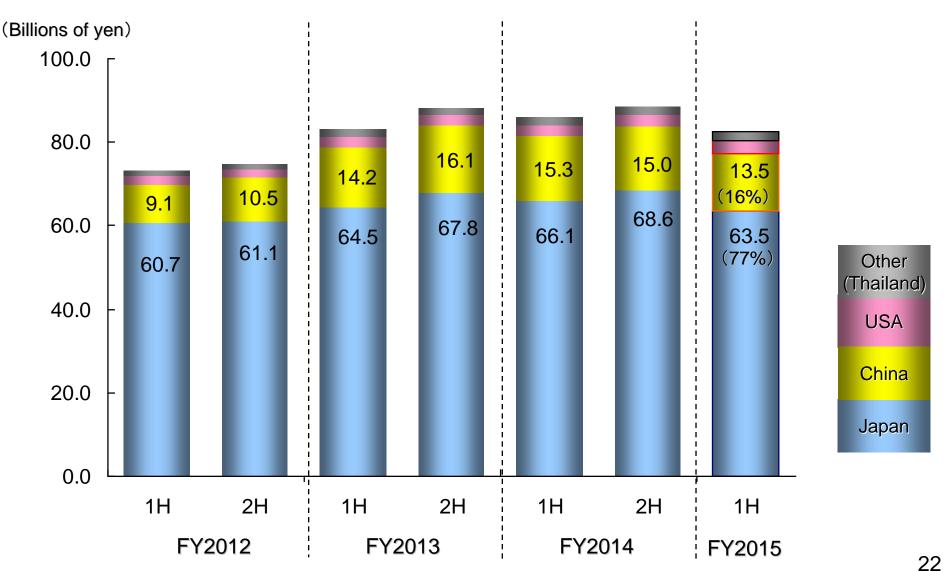
#### Consolidated Overseas Sales Trend





# Consolidated Net Sales Trend by Geographic Segments

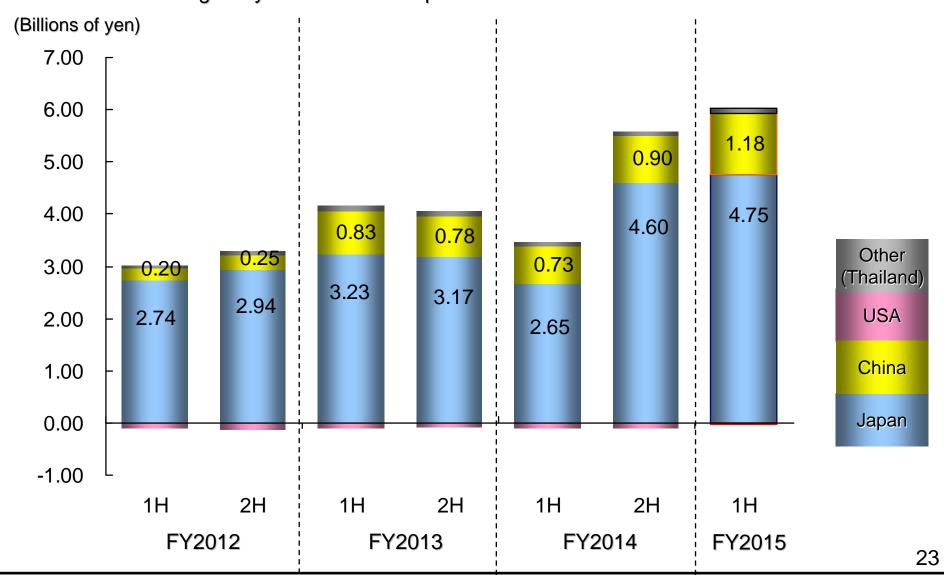
Internal sales among Sanyo Chemical Group are not eliminated.





# Consolidated Operating Income Trend by Geographic Segments

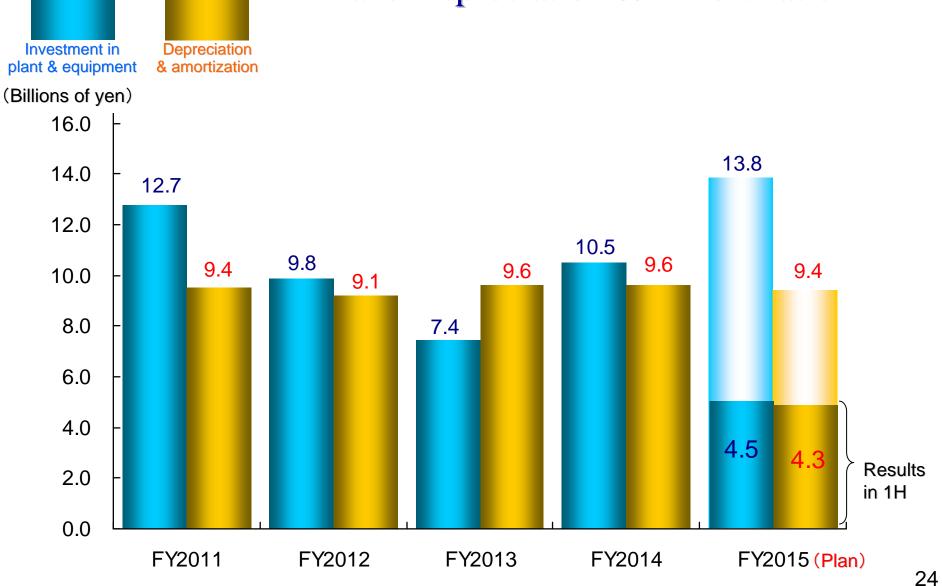
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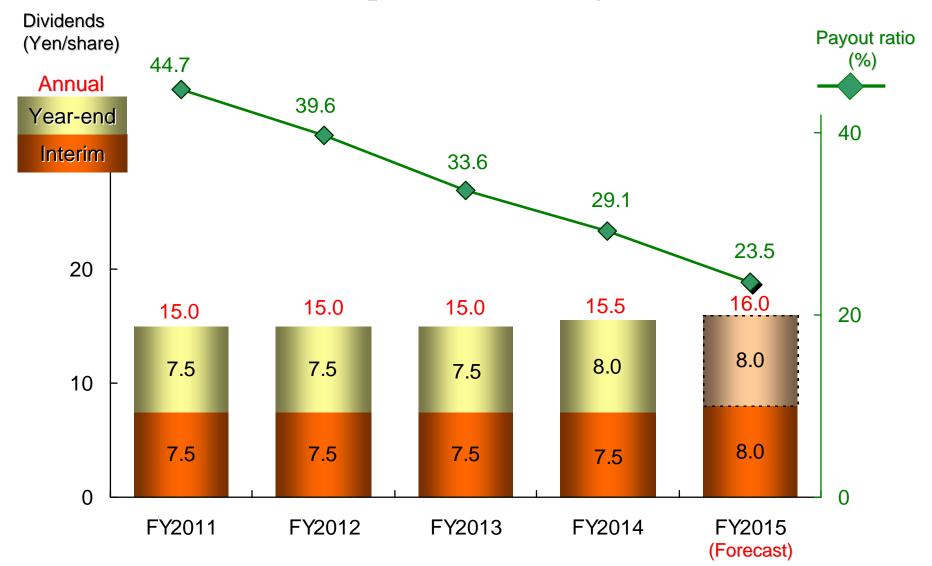
# Consolidated Investment in Plant & Equipment,







# Consolidated Dividends per Share & Payout Ratio Trend





# The Ninth Medium-Term Management Plan Sanyo Global Innovation 200

#### **Strengthening of Existing Business**

4 Basic businesses (SAP, Lubricating oil additives, Imaging materials, AOA\*1)

\*1) AOA is the acronym for the products of alkylene oxide adducts. These products include raw materials for PPG and surfactants.

We will seek to expand through process innovation and aggressive investment in the businesses with large markets.

High-value-added products

We will expand sales and increase profits by developing high-value-added products tailored to needs in global niche markets.

#### **Launch of New Businesses**

We will establish bridgeheads for new businesses mainly in the fields of energy and electronics businesses, and biotechnology and medical businesses.



# TOPICS(1)

# **Enhancement of SAP Production Capacity**

- Completion of the fourth production expansion in SDN (planned to begin operation in July 2015)
- Establishment of new production base in Malaysia (planned to begin operation in summer of 2018)



#### SDP GLOBAL (MALAYSIA) SDN. BHD.

Location: Johor, Malaysia Capital: Approx. ¥7.0 billion

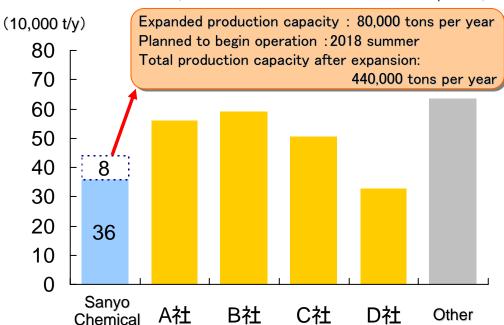
Major shareholders and investment ratio:

SDP GLOBAL Co., Ltd. 100%

Beginning of operation: 2018 summer (plan)

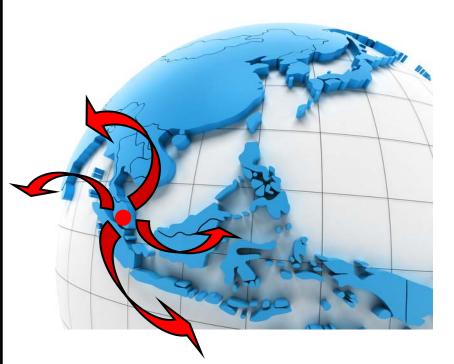
Investment value: Approx. ¥11.0 billion

Global Production Capacity by SAP Manufacturer (in-house research at the end of Oct., 2015)





# TOPICS(1) Enhancement of SAP Production Capacity



To the world from Malaysia, which locates the center of ASEAN!

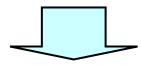
Trustful relationship built with disposable diaper makers over the years



Continual development of competitive SAP



Toyota Tsusho's sales and logistics networks



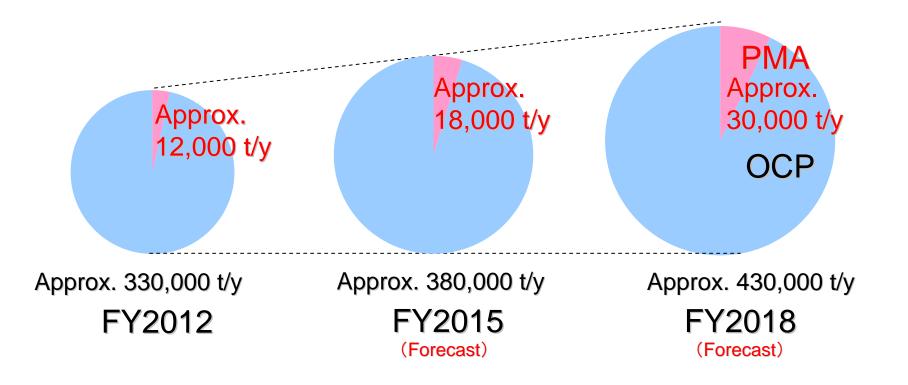
# We aim for the global 4-pole supply system!

Japan & China: already exist, Malaysia: planned to begin operation in summer of 2018, U.S.A, etc: under study



# TOPICS (2) Establishment of Lubricating Oil Additives Division

Market size of lubricating oil additives for engine oil (in-house research)

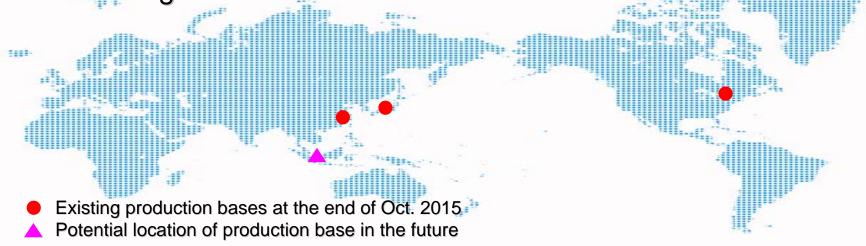


The market size of more fuel-efficient lubricating oil additives based on PMA expands mainly in developed countries due to high demand for fuel efficiency.



# TOPICS (2) Establishment of Lubricating Oil Additives Division

■We seek business expansion of lubricating oil additives as one of 4 basic businesses in the Ninth Medium-Term Management Plan with further globalization





# Working together globally, and executing quick decision-making and optimal control!

Main performance of ACLUBE as an additive for lubricating oil is used to improve fuel efficiency in automobiles and other vehicles by reducing the viscosity change of the lubricating oil caused by the temperature, which is known as viscosity index improvers.

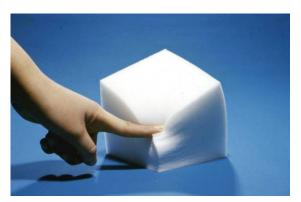


# TOPICS(3)

# Start of the Joint Study on Potential Development of Polyols with PTT Global Chemical (Thailand)

We signed a Head of Agreement to jointly perform Front End Engineering Design for potential development of manufacturing and sales of polyether polyols (polyols) with PTT Global Chemical Public Company, Ltd. (PTTGC) and Toyota Tsusho Corporation

The F/S will be targeted to start operation of 130KTA Polyols in Rayong, Thailand in 2019.



■ Polyols are materials of polyurethanes



# TOPICS (4) Establishment of Project Team in Biotechnology and Medical Businesses

We aim to establish independent business division in April 2016.

Surgical hemostatic sealant derived from nonbiological materials (launched in Feb. 2014)



Diagnostic reagent kits, which enable a quick measurements, dedicated to immunological analyzer, "Accuraseed" (launched in Nov. 2015)

Functional protein technology, Silk-Elastin polymers (under co-development for launch)

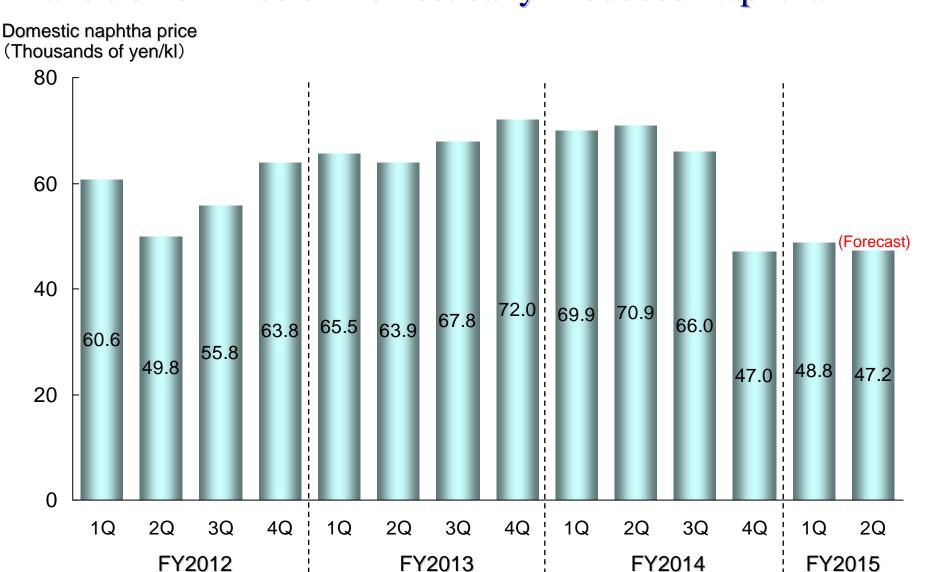
High Efficient New Production Process for Useful Proteins (under co-development for launch)



# Reference

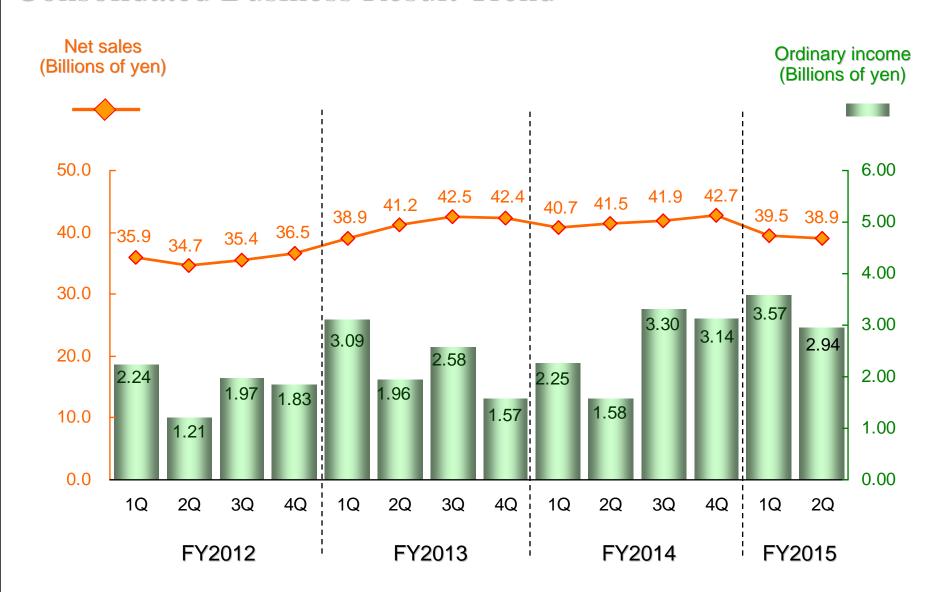


# Transition of Price of Domestically Produced Naphtha



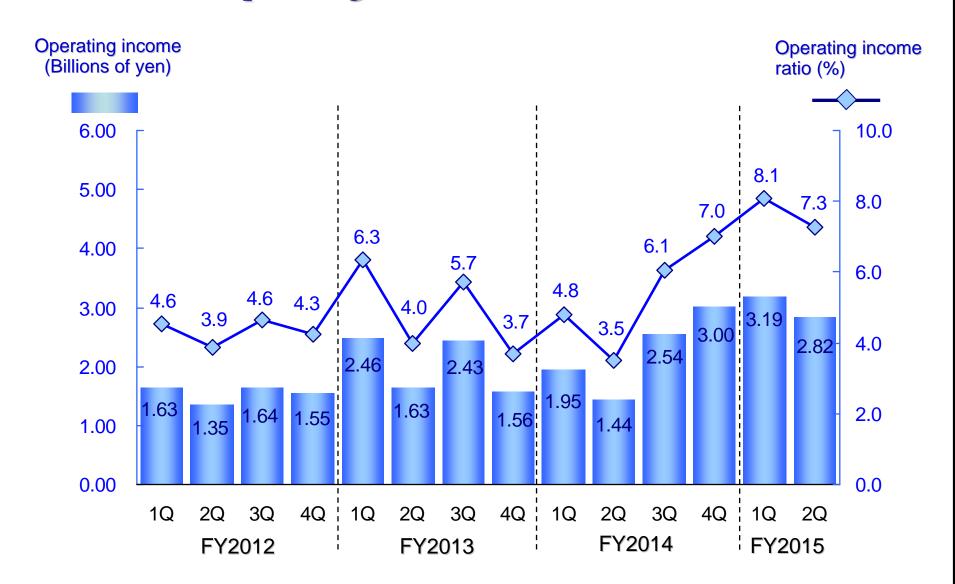


#### Consolidated Business Result Trend



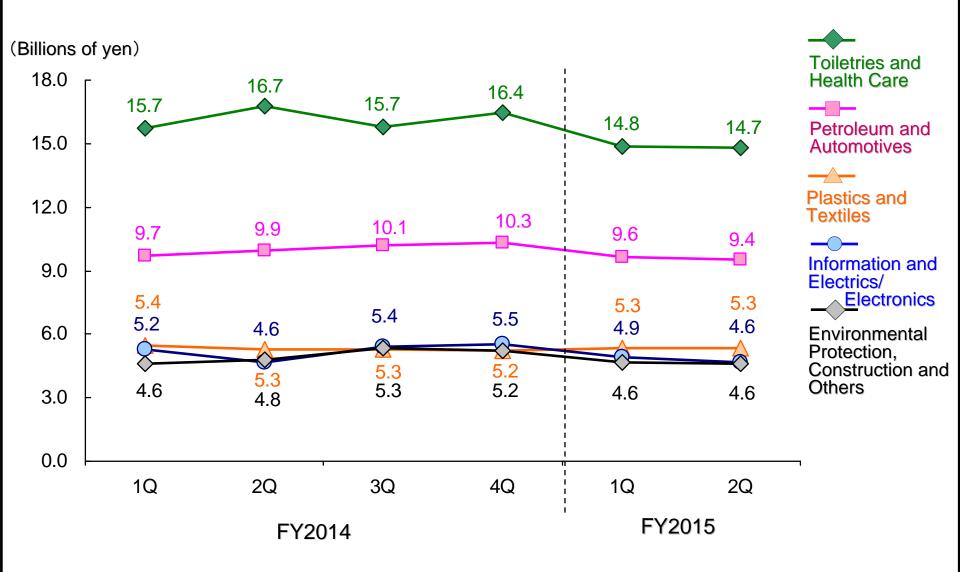


# **Consolidated Operating Income Trend**



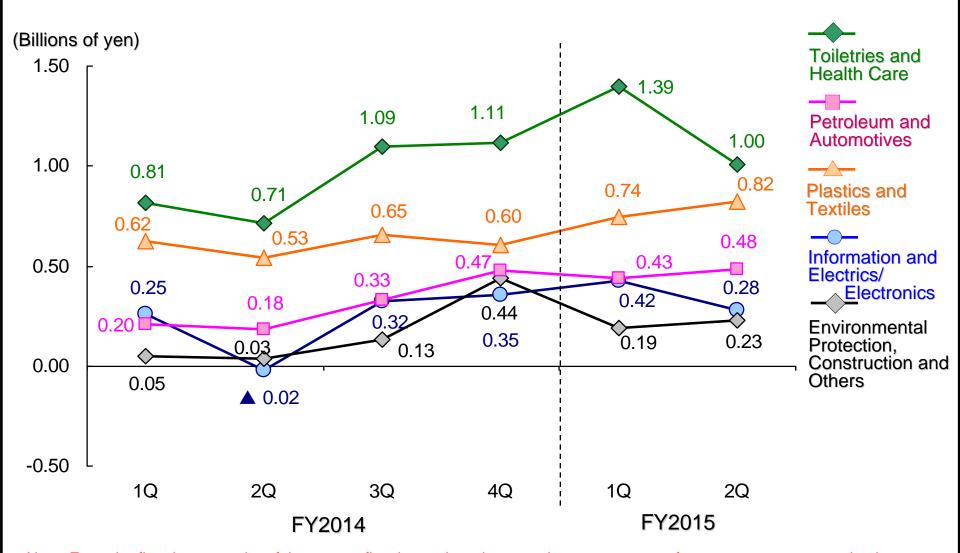


# Consolidated Net Sales Trend by Product Group





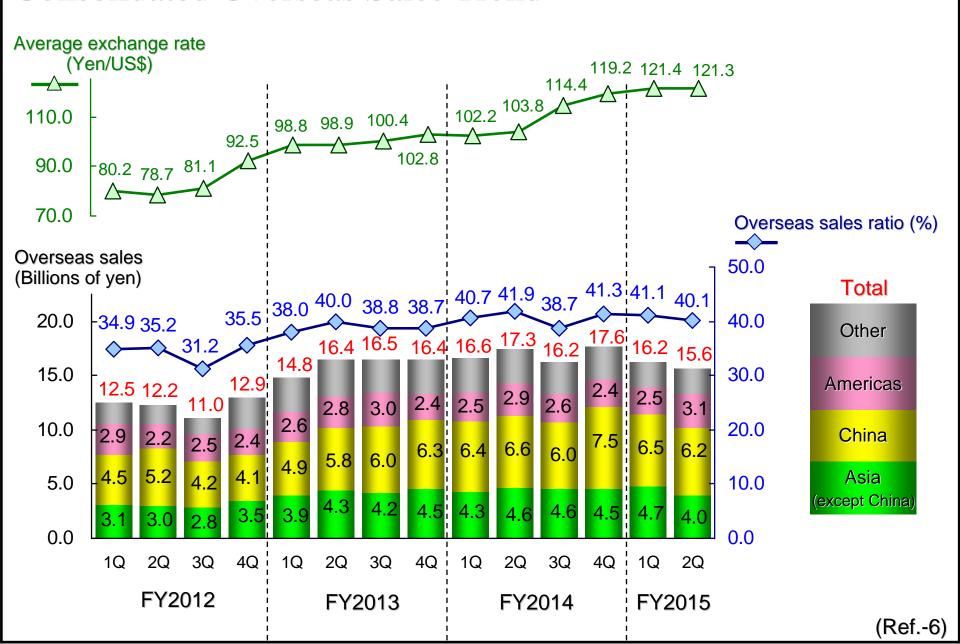
# Consolidated Operating Income Trend by Product Group



Note: From the first three months of the current fiscal year, in order to evaluate segment performances more appropriately, cost allocation rules were changed. Operating income of each segment in the each period of previous fiscal year was reclassified based on the changed cost allocation rules, and compared with current one.



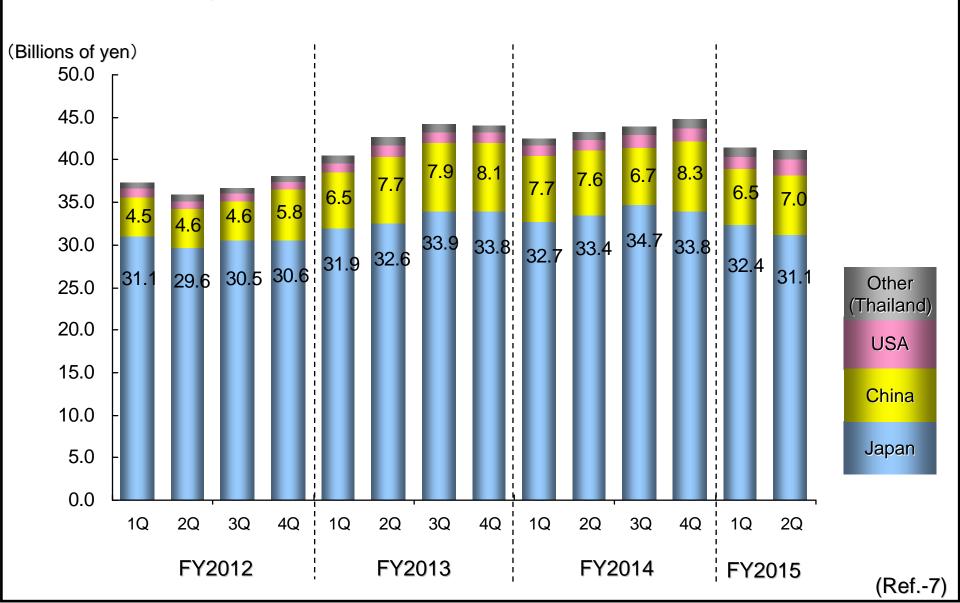
#### Consolidated Overseas Sales Trend





# Consolidated Net Sales Trend by Geographic Segments

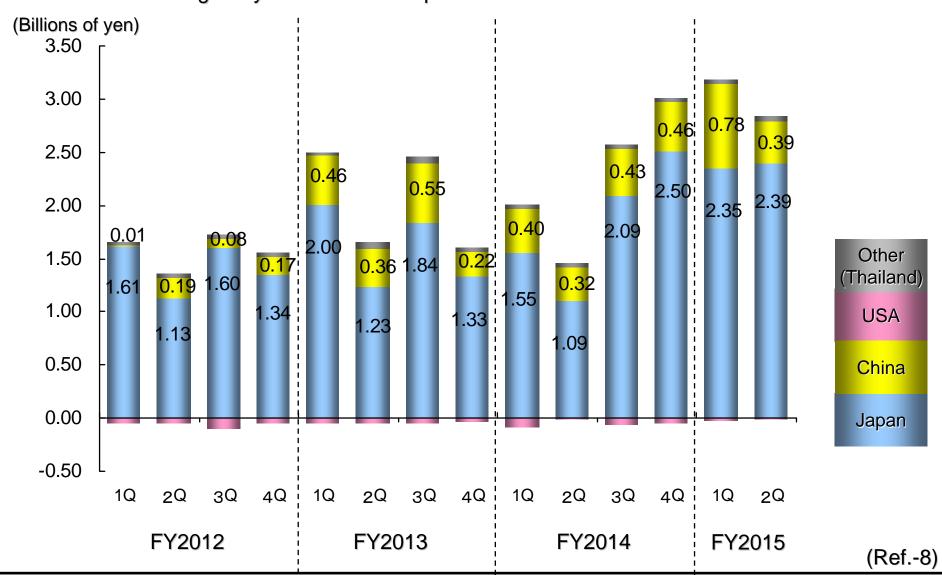
Internal sales among Sanyo Chemical Group are not eliminated.





# Consolidated Operating Income Trend by Geographic Segments

Internal sales among Sanyo Chemical Group are not eliminated.





# Results of Operations by Geographic Segments

#### for 1H in FY2015

		Net Sales		Operating income			
			Changed Amount	AprSept. FY2014	AprSept. FY2015	Changed Amount	
Japan	66.17	63.57	(2.60)	2.65	4.75	2.09	
USA	2.60	3.38	0.77	(0.10)	(0.03)	0.06	
China	15.37	13.55	(1.82)	0.73	1.18	0.44	
Other (Thailand)	1.72	2.02	0.30	0.07	0.08	0.01	
Total*	82.31	78.43	(3.88)	3.40	6.01	2.61	

<sup>\*</sup> Internal sales among segments are eliminated.



# Domestic Consolidated Subsidiaries (5 companies)

Company Name	Abbr.	Equity Ownership	)	Line of Business
SDP Global Co., Ltd.	SDP	Sanyo Chemical Toyota Tsusho		Manufacture and sales of superabsorbent polymers
SAN NOPCO LIMITED	SNL	Sanyo Chemical	100%	Manufacture and sales of agents for pulp & paper, coating agents, a wide range of industrial agents, etc.
San Chemical Co., Ltd.	SCC	Sanyo Chemical JX Nippon Oil & Energy		Manufacture of raw materials for polyurethane foams, etc.
San-Apro Ltd.	SA	Sanyo Chemical Air-Products	50% 50%	Manufacture and sales of curing accelerators for epoxy resins, urethane catalysts, etc.
Sanyo Transport Co., Ltd.	_	Sanyo Chemical	100%	General trucking



# Overseas Consolidated Subsidiaries (7 companies)

Company Name		Abbr.	Equity Owners	ship	Line of Business	
Sanyo Kasei (Nantong) Co., Ltd. [0	China]	SKN	Sanyo Chemical	100%	Manufacture of surfactants, polyurethane resins, etc.	
San-Dia Polymers (Nanto Co., Ltd.	ong) China]	SDN	SDP Global	100%	Manufacture and sales of superabsorbent polymers	
Sanyo Chemical (Shangl Trading Co., Ltd. [0	hai) China]	SCST	Sanyo Chemical	100%	Sales of surfactants, polyurethane resins, etc.	
Sanyo Kasei (Thailand) l [Tha	Ltd. ailand]	SKT	Sanyo Chemical Toyota Tsusho and others	89% 11%	Manufacture and sales of surfactants, polyurethane resins, etc.	
SANAM Corporation	[USA]		Sanyo Chemical	100%	Holding company of U.S. consolidated subsidiaries. Sales of lubricating oil additives, toner resins, etc.	
Sanyo Chemical & Resins, LLC	[USA]	SCR	SANAM	100%	Manufacture of lubricating oil additives	
Sanyo Chemical Texas Industries, LLC	[USA]	SCTI	SANAM	100%	Manufacture of polyurethane beads	
					(Ref -11)	

(Ref.-11)



# Subsidiaries and Affiliates Accounted for by Equity Method (5 companies)

Company Name	Abbr.	Equity Ownership		Line of Business
San-Petrochemicals Co., Ltd.	SPCC	Sanyo Chemical JX Nippon Oil & Energy		Manufacture of raw materials for synthetic rubbers
Sunrise Chemical LLC [USA]	SRC	SANAM JX Nippon Chemical Texas	50% 50%	Manufacture of raw materials for synthetic rubbers
Nagoya Sanyo Warehouse Co., Ltd.	ı	Sanyo Chemical	100%	Warehousing
Shiohama Chemicals Warehouse Co., Ltd.	1	Sanyo Chemical JX Nippon Oil & Energy	50% 50%	Warehousing
Sanliving Ltd.	SL	Sanyo Chemical	100%	Real estate, insurance and agency