"Performance" Through Chemistry

# Material for Financial Results Presentation For the Three Months Ended June 30, 2022

Sanyo Chemical Industries, Ltd.

Sanyo Chemical

Securities code: 4471



#### <<u>Notice</u>>

Yen amounts described in this presentation material are rounded down to the nearest unit. Other figures such as ratios are rounded off.

#### <<u>Disclaimer</u>>

This presentation material contains forward-looking statements including projections based on the assumptions, forecasts and plans as of August 2, 2022. Actual results may differ significantly from such projections due to risks and uncertainties relating to changes in the global economy, state of competition, foreign currency exchange rates, trends in raw material costs and other factors.

<<u>Inquiries about IR</u>>

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E-mail: pr-group@sanyo-chemical.group

#### Corporate Data



Date of Establishment: November 1, 1949

Head Office: Higashiyama-ku, Kyoto-shi

Share Capital: ¥13,051 million

Domestic Branches Offices and Sales & Marketing Offices:

Tokyo, Osaka, Nagoya, Hiroshima, Fukuoka

Domestic Factories:

Nagoya, Kinuura, Kashima, Kyoto, Kawasaki (San Chemical)

Number of Employees (Consolidated Basis):

2,122 (as of June 31, 2022)

Line of Business:

Manufacturing & sales of approx. 3,000 types of performance chemicals

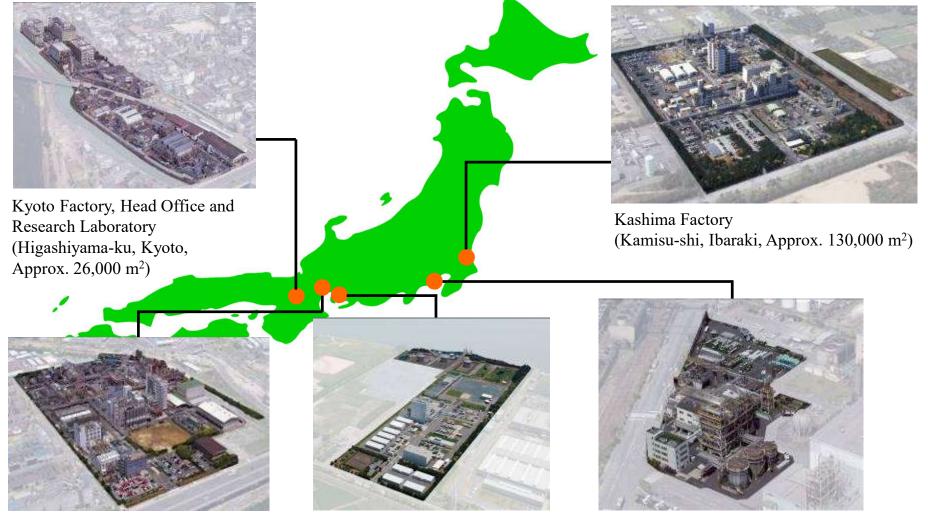
# Sanyo Chemical Group



| Sanyo<br>Chemical Sanyo   | Chemical Group  | <ul> <li>Consolidated Subsidiaries</li> <li>Centities Accounted for Using the Equity<br/>Method</li> </ul>  |  |  |  |
|---|---|---|--|--|--|
| Domestic  | <ul> <li>SDP Global Co., Ltd.</li> <li>SAN NOPCO LIMITED</li> <li>San Chemical Co., Ltd.</li> </ul> | <ul> <li>San-Apro Ltd.</li> <li>San-Petrochemicals Co., Ltd.</li> <li>APB Corporation</li> </ul>            |  |  |  |
| Overseas  | • San-Dia Polymers  | o Kasei (Nantong) Co., Ltd.<br>Dia Polymers (Nantong) Co., Ltd.<br>YO CHEMICAL (SHANGHAI) TRADING CO., LTD. |  |  |  |
|   | 🎾 🎾 🔍 🖲 Sanyo Kasei Korea   | a, Ltd.   |  |  |  |
|   | Sanyo Kasei (Thai   | land) Ltd.  |  |  |  |
|   | <ul> <li>Sanyo Chemical A</li> <li>Sanyo Chemical T</li> <li>Sunrise Chemical T</li> </ul>          | exas Industries, LLC  |  |  |  |
|   | SDP GLOBAL (M   | ALAYSIA) SDN. BHD.  |  |  |  |
| Logistics and Service<br>Subsidiaries   | <ul> <li>Sanyo Chemical Logistics C</li> <li>Shiohama Chemicals Wareh</li> </ul>                    |   |  |  |  |
| Other Subsidiaries and Affiliate<br>SANYO KASEI (TAIWAN) I<br>San Nopco (Korea) Limited | LTD. Sanyo Chemical Ma<br>San Nopco (Shangha  | nufacturing Korea, Ltd.<br>ai) Trading Co., Ltd.<br>al Trading (Shanghai) Co., Ltd.                         |  |  |  |

#### **Domestic Production Bases**

#### Sanyo Chemical



Nagoya Factory (Tokai-shi, Aichi, Approx. 100,000 m<sup>2</sup>)

Kinuura Factory (Handa-shi, Aichi, Approx. 140,000 m<sup>2</sup>)

San Chemical Co., Ltd., Kawasaki Factory (Kawasaki-shi, Kanagawa, Approx. 11,000 m<sup>2</sup>)

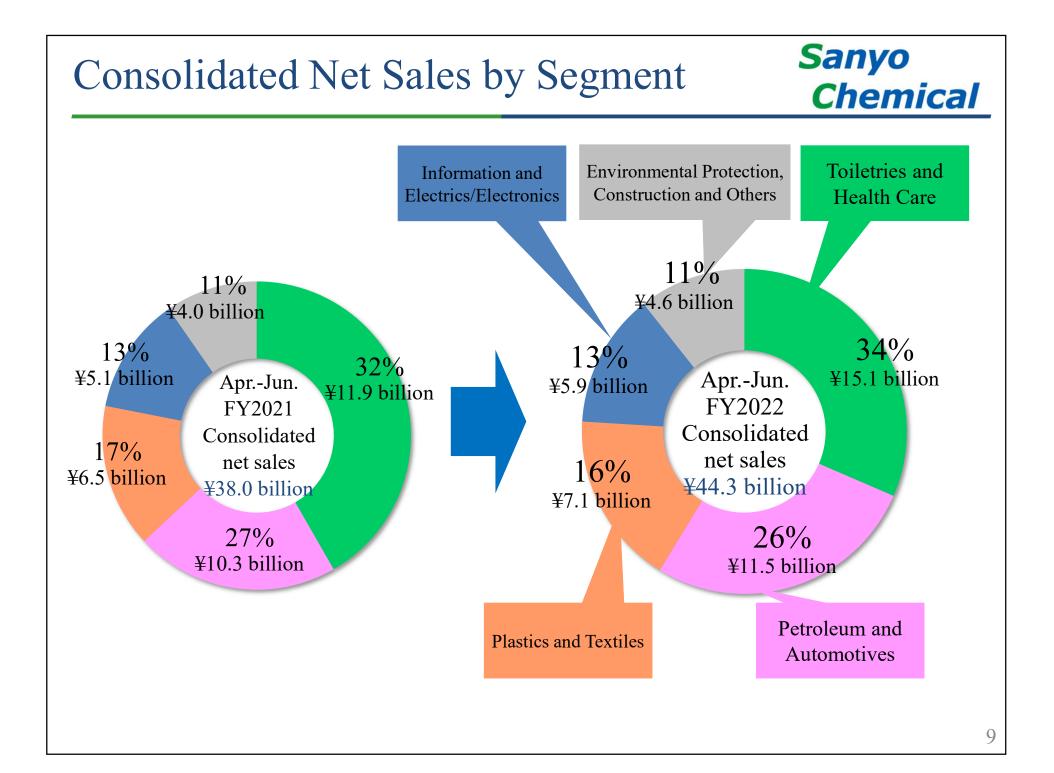




#### Principal Products by Industrial Field (Segment)

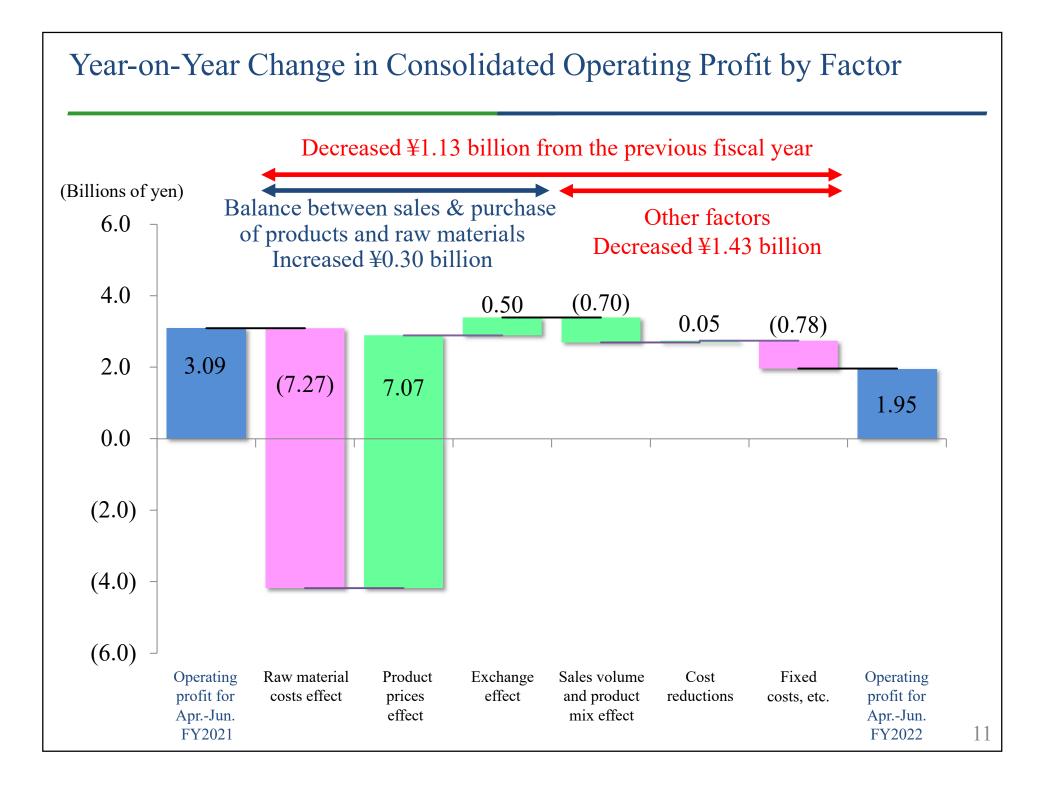


| Broad category                                       | Middle category           | Principal products  |  |  |  |  |
|--|---------------------------|---|--|--|--|--|
| Toiletries Toiletries                                |                           | Surfactants for Detergents, Surfactants for Hair Care Products, Agents for Paper-<br>making   |  |  |  |  |
| Health Care  | Health Care               | Superabsorbent Polymers (SAP), Raw Materials for Pharmaceuticals,<br>Germicides/Disinfectants, Surgical Hemostatic Agent, Clinical Diagnostic<br>Reagents for Enzyme Immunoassay (EIA), Potting Resins for Artificial Kidneys   |  |  |  |  |
| Petroleum and A                                      | utomotives                | Thermoplastic Polyurethane Beads (TUB) for the Interior Parts of Automobiles,<br>Raw Materials for Polyurethane Foams (PPG), Lubricant Additives, Additives for<br>Fuel Oil, Water-Soluble Cutting Oil, Halogen-Free Cleaning Agents, Base<br>Materials for Synthetic Lubricants, Paste Resins for Design Models, Resins for<br>Automobile Paints |  |  |  |  |
| Plastics and   |                           | Permanent Antistatic Agents, Pigment Dispersants, Resin Modifiers, Paint Resins,<br>Defoaming Agents, Raw Materials for Polyurethane Elastomers, Chemical Boards<br>for Models  |  |  |  |  |
| Textiles   | Textiles                  | Chemicals for Textile Manufacturing, Chemicals for Carbon Fibers, Chemicals for Fiberglass, Polyurethane Resins for Artificial and Synthetic Leather  |  |  |  |  |
| Information and                                      | Information               | Polyester Beads (PEB) Used as a Core Component of Polymerization Toners,<br>Toner Binder  |  |  |  |  |
| Electrics/Electr<br>onics                            | Electrics/<br>Electronics | Electrolytes for Aluminum Electrolytic Capacitors, Adhesive for Electronic Parts,<br>Chemicals for Use in Electronic Parts Manufacturing, UV/EB Curing Resins   |  |  |  |  |
| Environmental Protection,<br>Construction and Others |                           | Polymer Flocculants for Wastewater Treatment, Cationic Monomer, PPG for<br>Furniture and Heat Insulating Materials, Slurry Chemicals, Reactive Hot-Melt<br>Adhesives, Raw materials for Building Sealants, Cement Chemicals   |  |  |  |  |





| Consolidated                            | AprJun. | AprJun. | Year-on-Year Change |           |  |  |
|---|---------|---------|---------------------|-----------|--|--|
| Consolidated                            | FY2021  | FY2022  | Amount              | Ratio (%) |  |  |
| Net sales                               | 38.05   | 44.33   | 6.27                | 16.5      |  |  |
| Operating profit                        | 3.09    | 1.95    | (1.13)              | (36.7)    |  |  |
| Ordinary profit                         | 3.58    | 4.25    | 0.67                | 18.9      |  |  |
| Profit attributable to owners of parent | 2.19    | 2.53    | 0.34                | 15.6      |  |  |
| Comprehensive income                    | 1.83    | 3.98    | 2.14                | 116.9     |  |  |



#### Year-on-Year Change in Consolidated Profit by Factor

|   |                   |                   | (Billions of yen) |
|---|-------------------|-------------------|-------------------|
|   | AprJun.<br>FY2021 | AprJun.<br>FY2022 | Change<br>amount  |
| Operating profit  | 3.09              | 1.95              | (1.13)            |
| Share of profit (loss) of entities accounted for using equity method                    | 0.17              | 0.21              | 0.04              |
| Foreign exchange gains (loss)   | 0.05              | 1.76              | 1.70              |
| Other non-operating income (loss)   | 0.26              | 0.32              | 0.06              |
| Ordinary profit   | 3.58              | 4.25              | 0.67              |
| Gain (loss) on sales of non-current assets,<br>loss on retirement of non-current assets | (0.20)            | (0.37)            | (0.16)            |
| Other extraordinary income (loss)   | 0.01              | 0.00              | (0.01)            |
| Profit before income taxes  | 3.39              | 3.89              | 0.50              |
| Income taxes  | (1.07)            | (1.20)            | (0.13)            |
| Profit attributable to non-controlling interests  | (0.12)            | (0.14)            | (0.02)            |
| Profit attributable to owners of parent   | 2.19              | 2.53              | 0.34              |

### Consolidated Balance Sheet

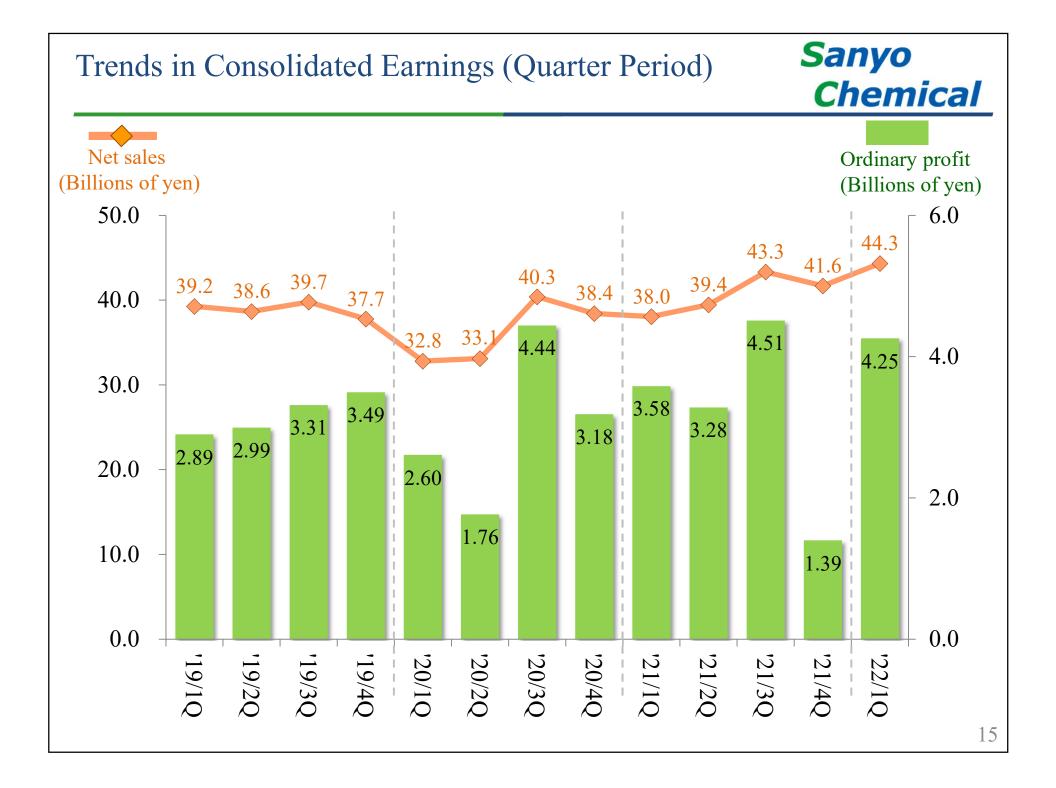


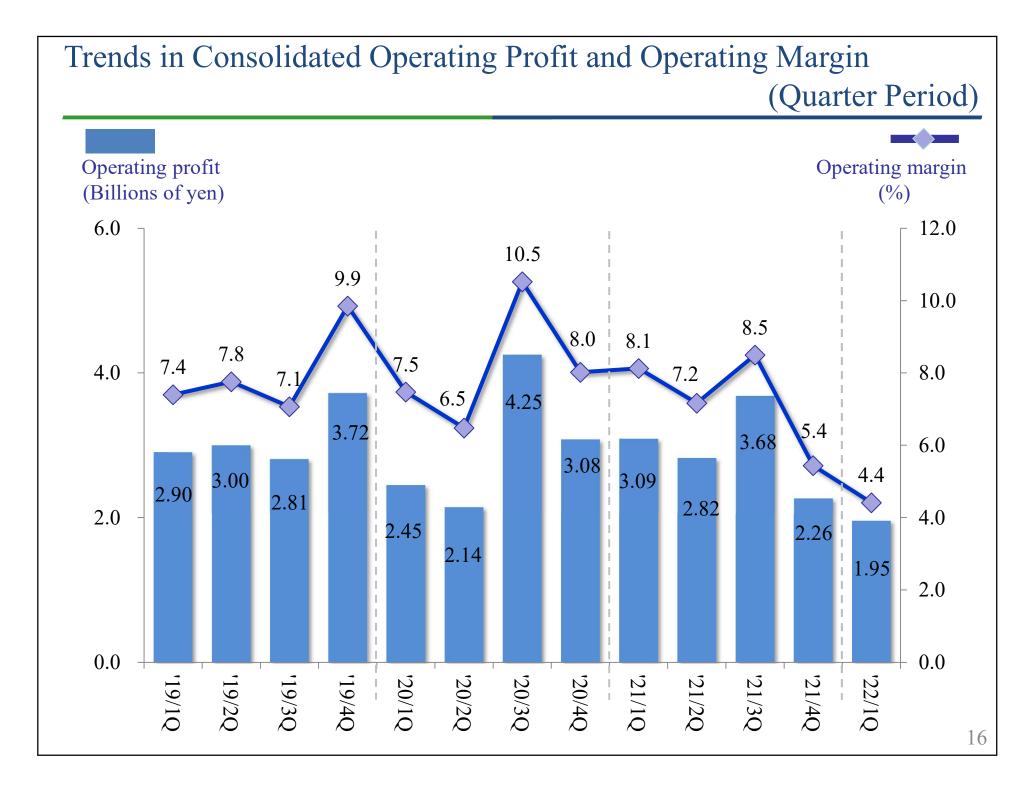
|                                  | March 31,<br>2022 | June 30,<br>2022 | Change<br>amount | Main factors for changes  |
|----------------------------------|-------------------|------------------|------------------|---|
| Current assets                   | 93.7              | 99.6             | 5.9              | Cash and deposits: 1.5, Notes and accounts<br>receivable - trade, Electronically recorded monetary<br>claims - operating: 1.6, Merchandise and finished<br>goods: 1.0 |
| Non-current assets               | 106.4             | 108.7            | 2.3              |   |
| Total assets                     | 200.1             | 208.4            | 8.2              |   |
| Current liabilities              | 47.9              | 54.0             | 6.1              | Accounts payable - trade, Electronically recorded obligations - operating: 5.5  |
| Non-current liabilities          | 5.2               | 5.2              | (0.0)            |   |
| Total liabilities                | 53.1              | 59.2             | 6.1              |   |
| Shareholders' equity             | 130.2             | 131.0            | 0.7              | Profit: 2.5, Cash dividends paid: (1.8)   |
| Other comprehensive income       | 14.2              | 15.5             | 1.2              | Foreign currency translation adjustment: 1.1  |
| Non-controlling<br>interests     | 2.5               | 2.6              | 0.0              |   |
| Total net assets                 | 147.0             | 149.1            | 2.1              |   |
| Total liabilities and net assets | 200.1             | 208.4            | 8.2              |   |

# Consolidated Statements of Cash Flows



|  | Apr    | -Jun.  | Change | G 1 4  |  |  |
|--|--------|--------|--------|--|--|--|
|  | FY2021 | FY2022 | Amount | Special notes  |  |  |
| Cash flows from operating activities   | 2.01   | 5.30   | 3.29   |  |  |  |
| Profit before income taxes   | 3.39   | 3.89   | 0.50   |  |  |  |
| Depreciation   | 2.38   | 2.46   | 0.07   |  |  |  |
| Share of loss (profit) of entities accounted for using equity method                                   | (0.17) | (0.21) | (0.04) |  |  |  |
| Decrease (increase) in operating<br>capital  | (1.35) | 1.91   | 3.27   |  |  |  |
| Income taxes   | (1.43) | (1.90) | (0.46) |  |  |  |
| Other, net   | (0.80) | (0.84) | (0.04) |  |  |  |
| Cash flows from investing activities   | (1.72) | (2.96) | (1.23) | Purchase of non-current assets<br>1Q FY2021: (1.86), 1Q FY2022: (2.02) |  |  |
| Free cash flows  | 0.28   | 2.34   | 2.06   |  |  |  |
| Cash flows from financing activities   | (2.99) | (1.75) | 1.24   | Loans and Repayment<br>1Q FY2021: (1.00), 1Q FY2022: 0.24              |  |  |
| Effect of exchange rate change on cash and cash equivalents  | 0.06   | 0.58   | 0.52   |  |  |  |
| Net increase (decrease) in cash and cash equivalents   | (2.65) | 1.18   | 3.85   |  |  |  |
| Cash and cash equivalents at beginning of period   | 23.64  | 18.17  | (5.47) |  |  |  |
| Increase (decrease) in cash and cash<br>equivalents resulting from change in<br>scope of consolidation | _      | 0.33   | 0.33   |  |  |  |
| Cash and cash equivalents at end of period   | 20.99  | 19.68  | (1.30) |  |  |  |

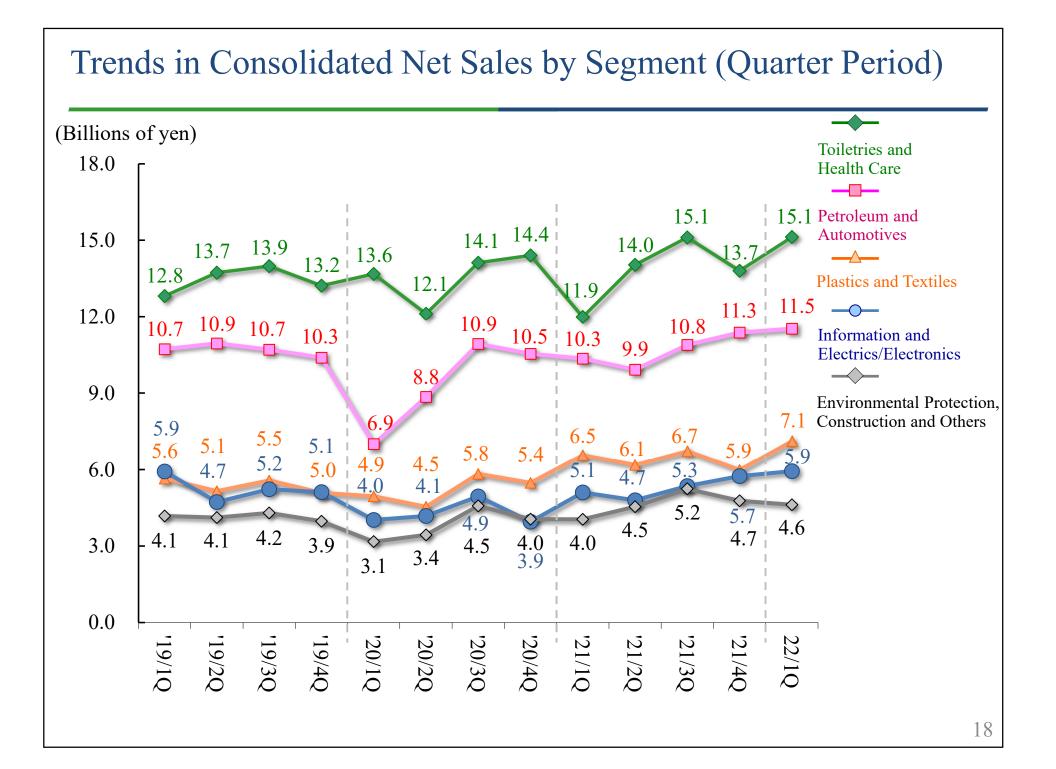




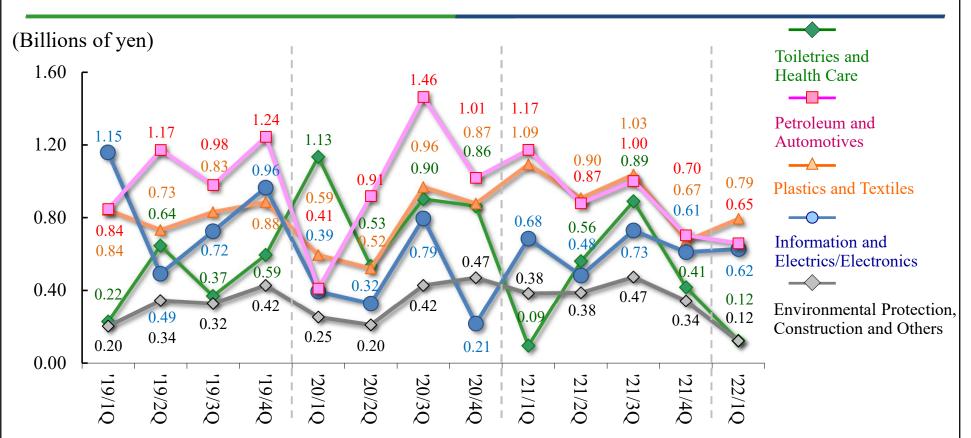
# Consolidated Earnings by Segment



|   |  | Net sales |                   | Ol                | perating pro     | fit    |
|---|--|-----------|-------------------|-------------------|------------------|--------|
| Segment   | AprJun.AprJun.ChangeFY2021FY2022amount |           | AprJun.<br>FY2021 | AprJun.<br>FY2022 | Change<br>amount |        |
| Toiletries and Health Care                              | 11.98                                  | 15.12     | 3.13              | 0.09              | 0.12             | 0.02   |
| Toiletries  | 3.47                                   | 3.52      | 0.05              |                   |                  |        |
| Health Care   | 8.51                                   | 11.59     | 3.08              |                   |                  |        |
| Petroleum and Automotives                               | 10.35                                  | 11.52     | 1.17              | 1.17              | 0.65             | (0.51) |
| Plastics and Textiles                                   | 6.57                                   | 7.12      | 0.55              | 1.09              | 0.79             | (0.29) |
| Plastics  | 4.90                                   | 5.07      | 0.16              |                   |                  |        |
| Textiles  | 1.66                                   | 2.05      | 0.39              |                   |                  |        |
| Information and<br>Electrics/Electronics                | 5.10                                   | 5.93      | 0.83              | 0.68              | 0.62             | (0.05) |
| Information   | 2.80                                   | 3.37      | 0.56              |                   |                  |        |
| Electrics/Electronics                                   | 2.29                                   | 2.56      | 0.26              |                   |                  |        |
| Environmental Protection,<br>Construction and Others    | 4.04                                   | 4.62      | 0.57              | 0.38              | 0.12             | (0.26) |
| Research and development<br>expenses for new businesses |  |           |                   | (0.34)            | (0.37)           | (0.03) |
| Total   | 38.05                                  | 44.33     | 6.27              | 3.09              | 1.95             | (1.13) |



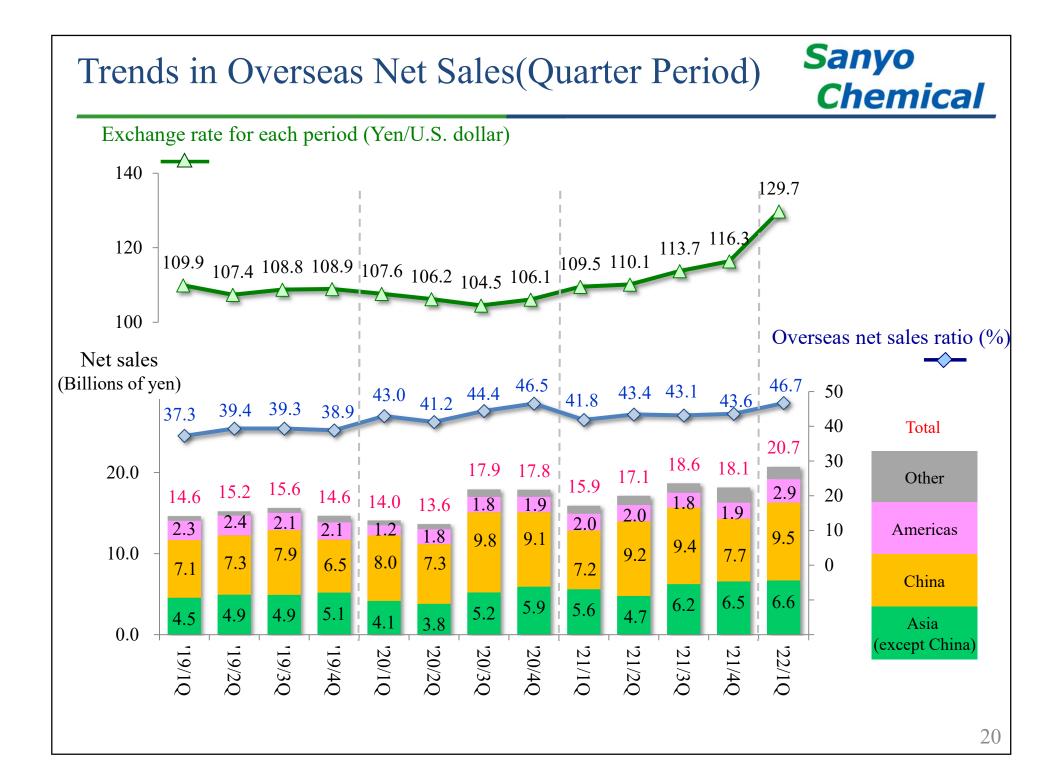
#### Trends in Consolidated Operating Profit by Segment (Quarter Period)

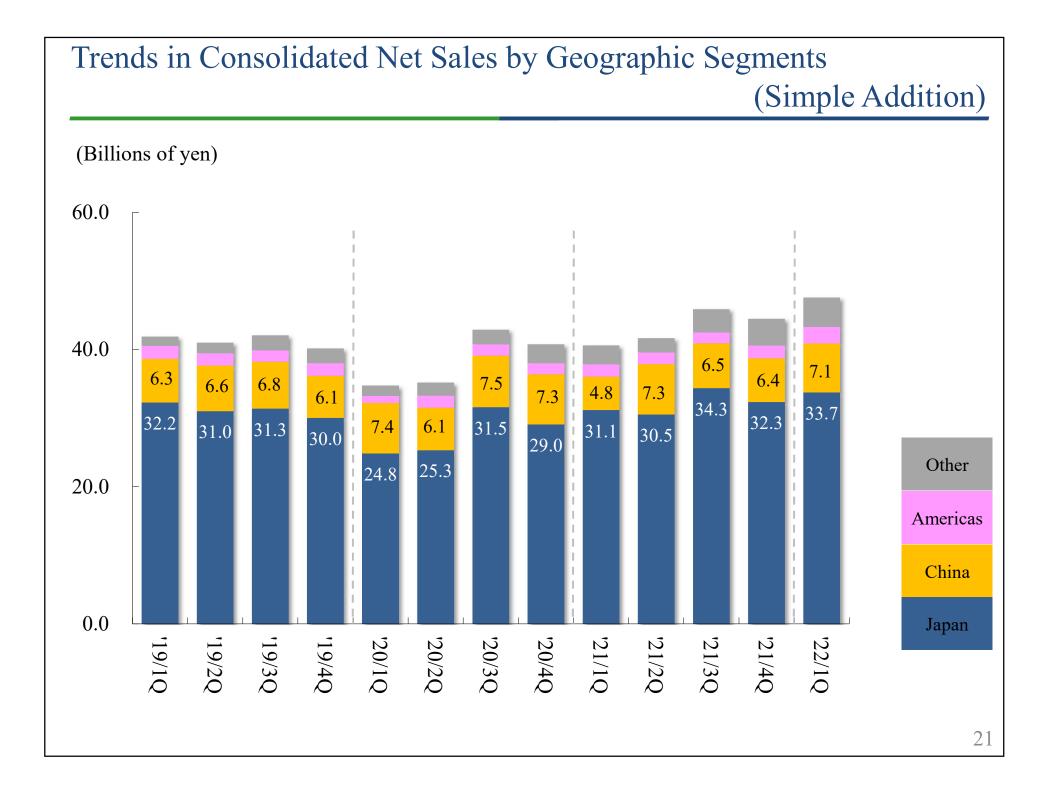


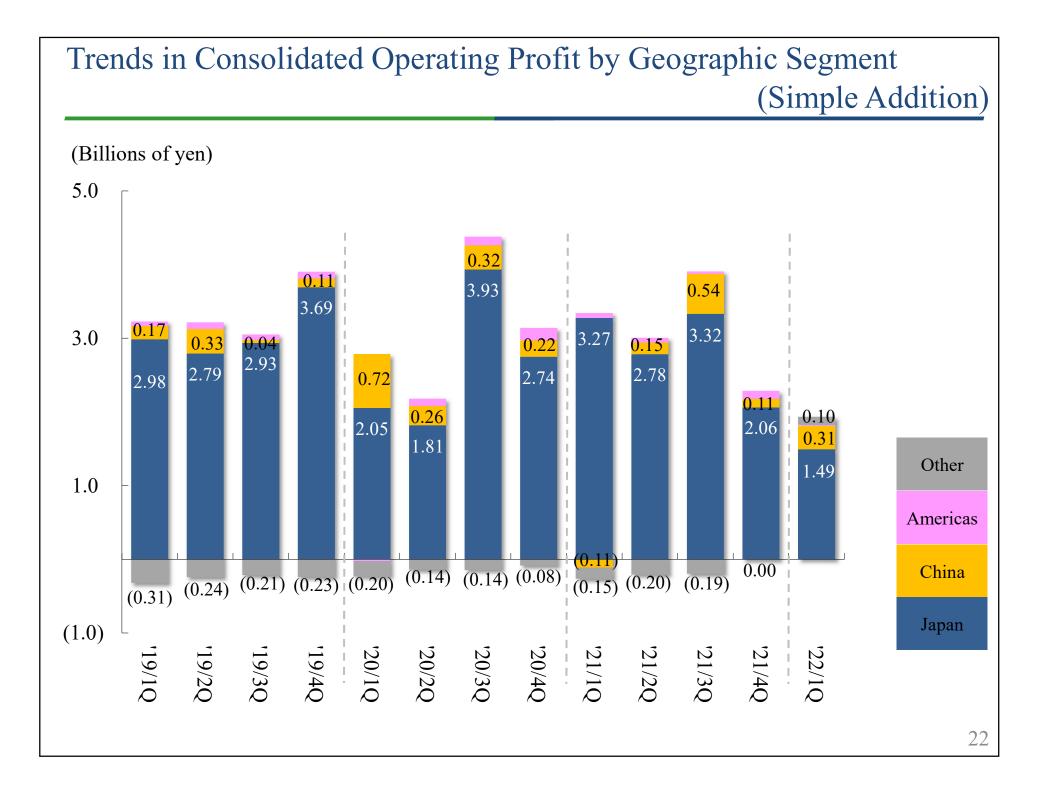
Research and development expenses for new businesses (Billions of yen)\*

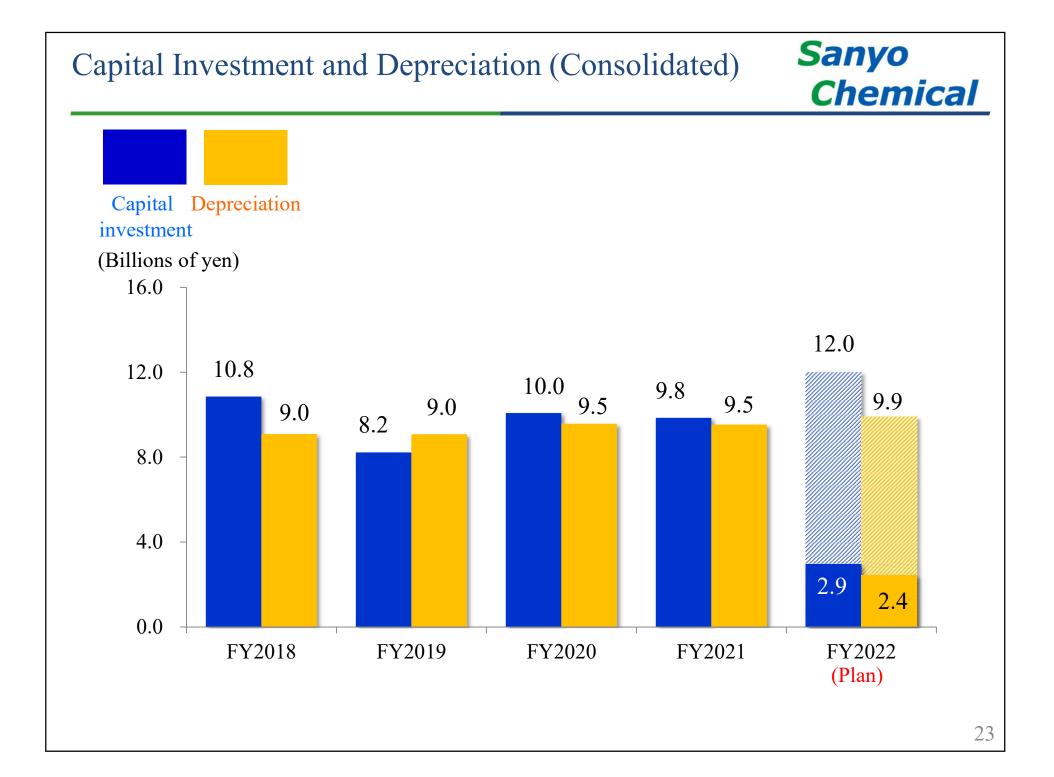
|        | FY2    | 2019   |        |        | FY2    | 2020   |        | FY2021 |        |        |        | FY2022 |
|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 1Q     | 2Q     | 3Q     | 4Q     | 1Q     | 2Q     | 3Q     | 4Q     | 1Q     | 2Q     | 3Q     | 4Q     | 1Q     |
| (0.37) | (0.39) | (0.42) | (0.39) | (0.33) | (0.36) | (0.31) | (0.36) | (0.34) | (0.39) | (0.45) | (0.48) | (0.37) |

\* Research and development expenses for new businesses , which were allocated to each reportable segments so far, are recorded as corporate expenses in the margin.



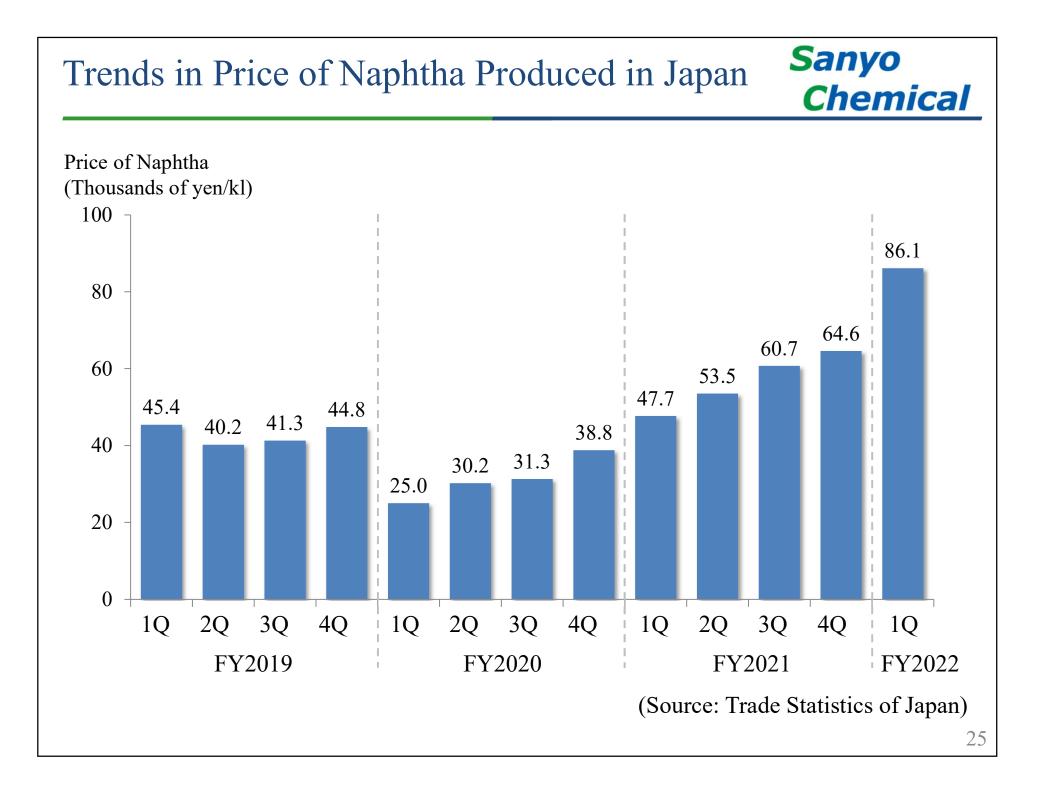


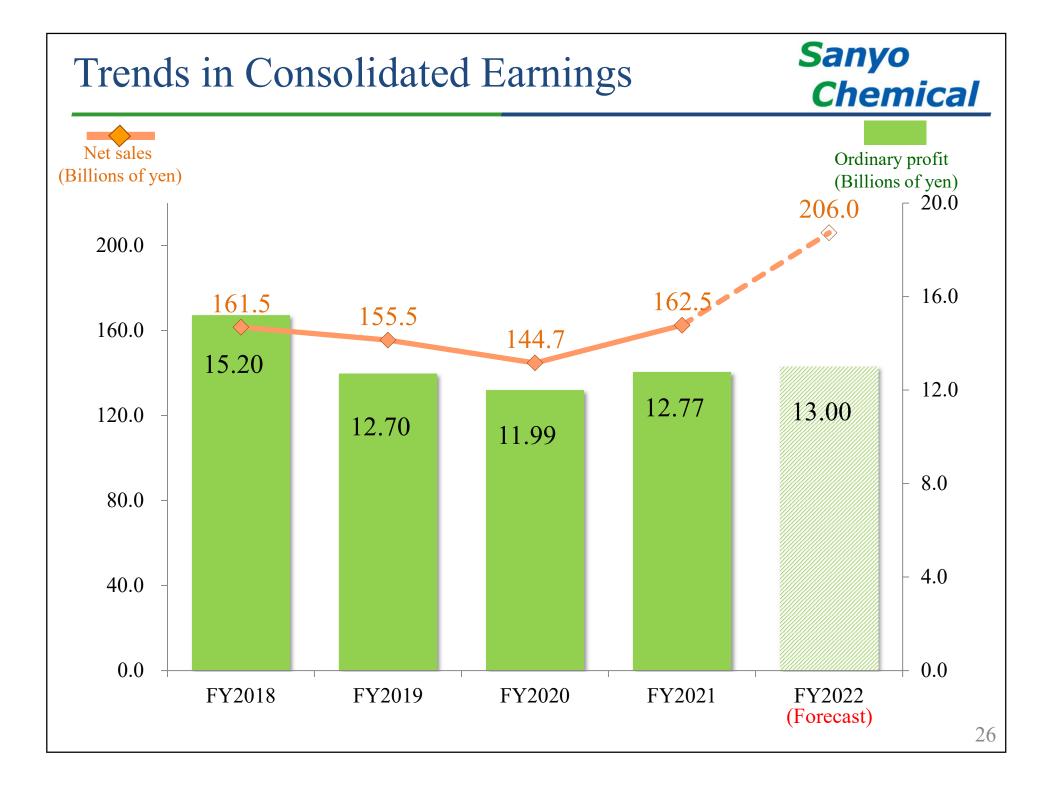


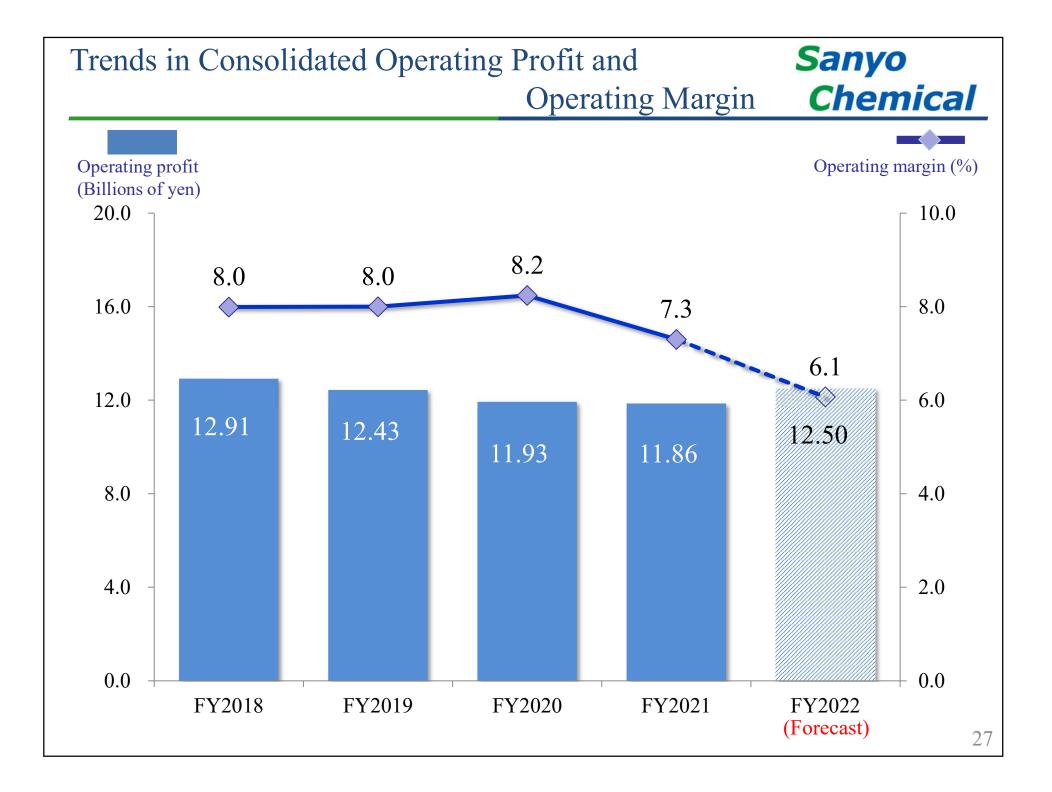


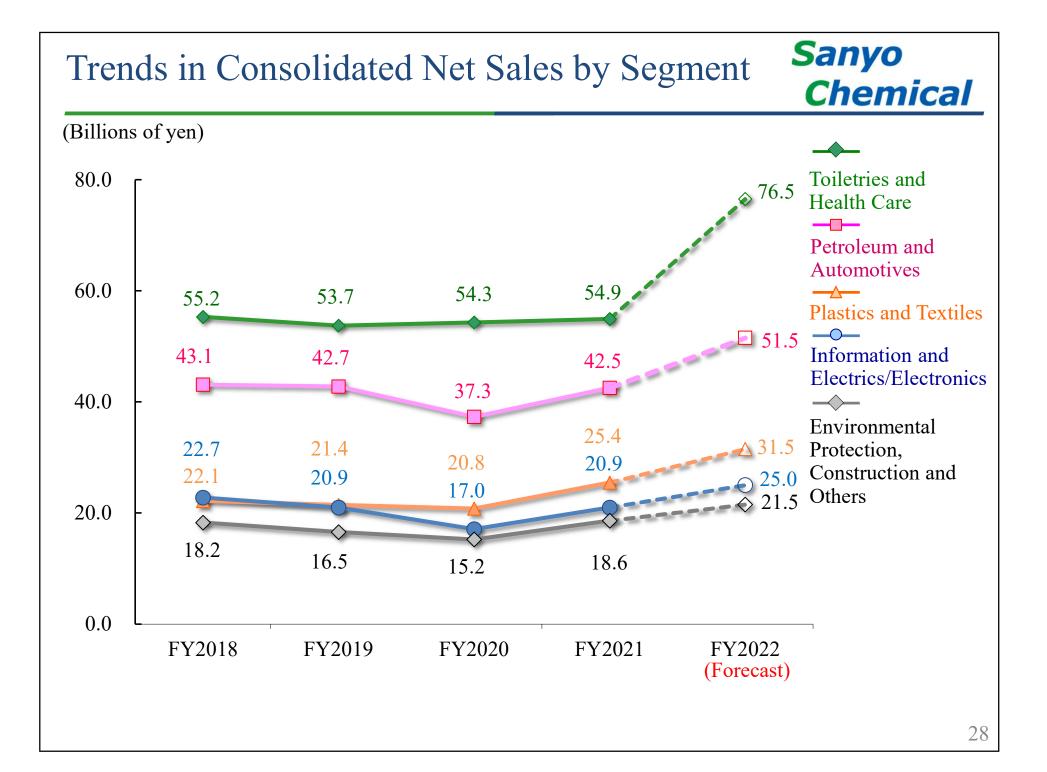


# Reference

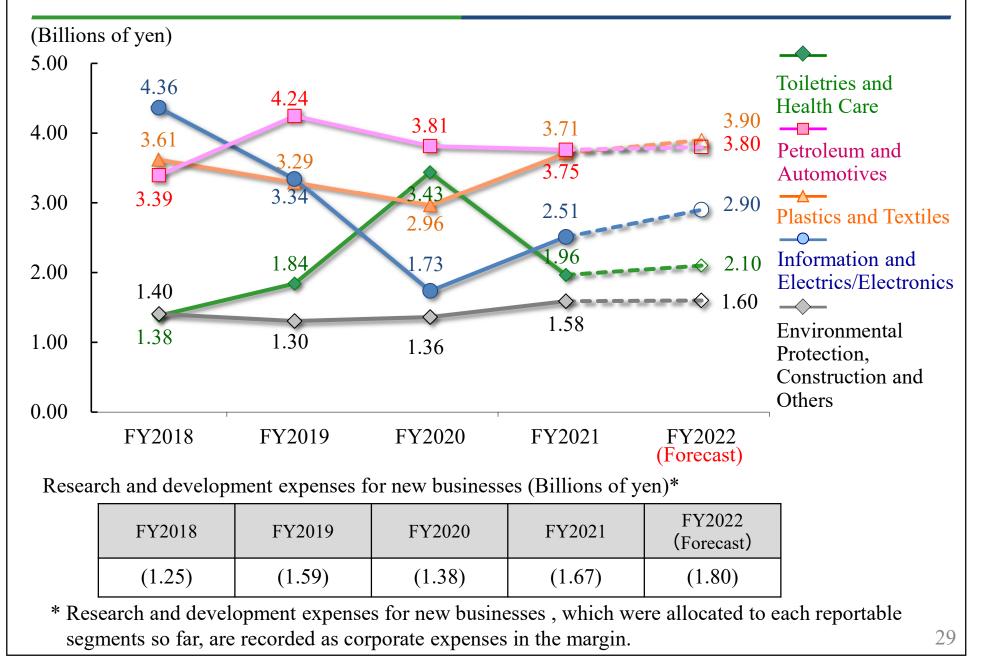








# Trends in Consolidated Operating Profit by Segment



# Domestic Consolidated Subsidiaries



| Company Name                          | Abbr. | Share of Voting Rights   |      | Line of Business   |
|---------------------------------------|-------|--|------|--|
| SDP Global Co., Ltd.                  | SDP   | Sanyo Chemical<br>Industries, Ltd.   |      | Manufacture and sales of superabsorbent polymers   |
| SAN NOPCO LIMITED                     | SNL   | Sanyo Chemical<br>Industries, Ltd.   | 100% | Manufacture and sales of chemicals for<br>pulp & paper, coating chemicals, a<br>wide range of industrial chemicals, etc. |
| San Chemical Co., Ltd.                | SCC   | Sanyo Chemical<br>Industries, Ltd.<br>ENEOS Corporation                    |      | Manufacture of raw materials for polyurethane foams, etc.  |
| San-Apro Ltd.                         | SA    | Sanyo Chemical<br>Industries, Ltd.<br>Evonik International<br>Holding B.V. |      | Manufacture and sales of curing accelerators for epoxy resins, urethane catalysts, etc.                                  |
| Sanyo Chemical<br>Logistics Co., Ltd. | _     | Sanyo Chemical<br>Industries, Ltd.   | 100% | General trucking business<br>Warehousing   |

### Overseas Consolidated Subsidiaries



| Company Name                                      | Country of incorporation | Abbr. | Share of Voting Rights  |            | Line of Business  |
|---|--------------------------|-------|---|------------|---|
| Sanyo Kasei (Nantong) Co., Ltd.                   | China                    | SKN   | Sanyo Chemical Industries,<br>Ltd.  | 100%       | Manufacture of surfactants, polyurethane resins, etc.   |
| San-Dia Polymers (Nantong)<br>Co., Ltd.           | China                    | SDN   | SDP Global Co., Ltd.  | 100%       | Manufacture and sales of superabsorbent polymers  |
| SANYO CHEMICAL<br>(SHANGHAI) TRADING CO.,<br>LTD. | China                    | SCST  | Sanyo Chemical Industries,<br>Ltd.  | 100%       | Sales of surfactants, polyurethane resins, etc.   |
| Sanyo Kasei (Thailand) Ltd.                       | Thailand                 | SKT   | Sanyo Chemical Industries,<br>Ltd.<br>VIV Interchem Co. Ltd.,<br>Toyota Tsusho Corporation,<br>etc. | 79%<br>21% | Manufacture and sales of surfactants, polyurethane resins, etc.   |
| Sanyo Chemical<br>America Incorporated            | USA                      | SCA   | Sanyo Chemical Industries,<br>Ltd.  | 100%       | Holding company of U.S.<br>consolidated subsidiaries<br>Sales of lubricant additives,<br>polyurethane beads, etc. |
| Sanyo Chemical Texas<br>Industries, LLC           | USA                      | SCTI  | Sanyo Chemical America Inc.   | 100%       | Manufacture of polyurethane beads   |
| SDP GLOBAL (MALAYSIA)<br>SDN. BHD.                | Malaysia                 | SDPM  | SDP Global Co., Ltd.  | 100%       | Manufacture and sales of superabsorbent polymers  |
| Sanyo Kasei Korea, Ltd.                           | Korea                    | SKK   | Sanyo Chemical Industries,<br>Ltd.  | 100%       | Sales of lubricant additives,<br>surfactants, etc.  |

#### Entities Accounted for Using the Equity Method **Sanyo Chemical**

| Company Name                              | Abbr. | Share of Voting Rights  |            | Line of Business  |
|---|-------|---|------------|---|
| San-Petrochemicals Co., Ltd.              | SPCC  | Sanyo Chemical Industries,<br>Ltd.<br>ENEOS Corporation         | 50%<br>50% | Manufacture of raw materials for synthetic rubbers                        |
| Sunrise Chemical LLC<br>[USA]             | SRC   | Sanyo Chemical America<br>Inc.<br>Nippon Chemical Texas<br>Inc. | 50%<br>50% | Manufacture of raw materials for synthetic rubbers                        |
| APB Corporation                           | APB   | Ltd.  |            | Research, development,<br>manufacture and sales of<br>All Polymer Battery |
| Shiohama Chemicals<br>Warehouse Co., Ltd. | _     | Ltd.  | 50%<br>50% | Warehousing   |

And one other company